

Key figures as of 31 December

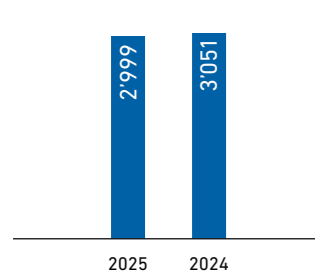
CHF million	2025	2024
GF's Flow Solutions business		
Net sales	2'999	3'051
Sales growth %	-1.7	
Organic growth %	0.6	
EBIT (comparable) ¹	299	349
EBIT margin (comparable) ¹ %	10.0	11.4
EBIT	266	309
EBIT margin %	8.9	10.1
GF Group*		
Net sales	4'110	4'776
Sales growth %	-13.9	18.6
Organic growth %	-1.7	-2.6
EBITDA (comparable) ¹	467	618
EBITDA margin (comparable) ¹ %	11.4	12.9
EBITDA	564	560
EBITDA margin %	13.7	11.7
EBIT (comparable) ¹	314	449
EBIT margin (comparable) ¹ %	7.6	9.4
EBIT	326	389
EBIT margin %	7.9	8.1
Net profit shareholders GF	103	214
Basic earnings per share in CHF	1.26	2.61
Free cash flow before acquisitions/divestments	21	184
Invested capital (IC)	1'552	1'859
Return on invested capital (ROIC) (comparable) ¹ %	14.1	19.9
Return on invested capital (ROIC) %	15.0	17.2
Net debt (+)/Net cash (-)	1'684	1'892
Number of employees	16'332	19'023

*Includes the divested divisions GF Casting Solutions for the full year of 2025 and GF Machining Solutions until 30 June 2025.

GF's Flow Solutions business

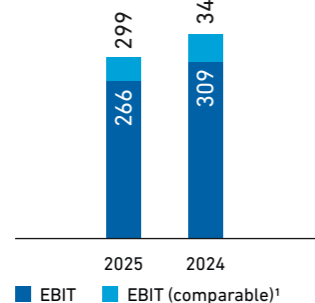
Net sales

in CHF million



EBIT (comparable)¹ and EBIT

in CHF million



¹ Without PPA effects on inventory and items affecting comparability.

Creating an impact

Sustainability

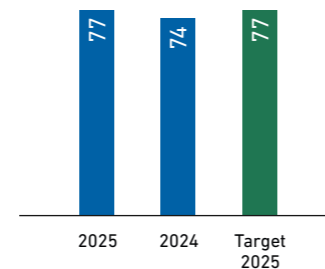
GF delivers innovative Flow Solutions that strengthen water infrastructure, enable urban growth, improve energy efficiency and reduce water use. With sustainability at our core, we create measurable social and environmental value while leading the industry forward.

Through disciplined execution and strong cross-functional collaboration, GF achieved the majority of its Sustainability Targets 2025, driving growth in solutions with social or environmental benefits, reducing Scope 1 and Scope 2 greenhouse gas emissions and significantly improving safety performance, as reflected in a lower LTIFR (Lost time injury frequency). Building on this foundation, our Sustainability Framework 2030 reinforces our ambition to be recognized as a sustainability leader.

GF's Flow Solutions business

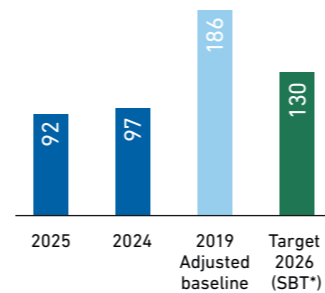
Sales with social or environmental benefit

in % of net sales



CO₂e emissions Scope 1 and 2

in 1'000 tonnes



* Science-based target (SBT)

Contacts

Head Investor Relations

Anna Engvall
Phone +41 (0)79 698 14 87
anna.engvall@georgfischer.com

Chief Communications Officer

Beat Römer
Phone +41 (0)79 290 04 00
beat.roemer@georgfischer.com



+GF+

Year 2025 in brief

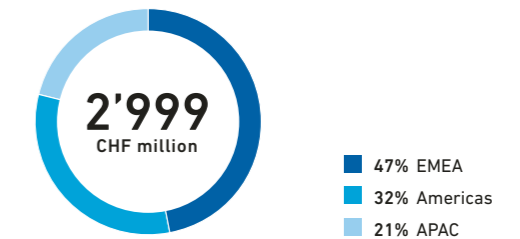
Overview

In 2025, GF completed the most significant transformation in its corporate history, becoming a pure-play Flow Solutions company and sharpening its strategic focus and flexibility to support growth across Buildings, Industry and Infrastructure. Throughout the year, GF's Flow Solutions business proved resilient despite persistently difficult market conditions shaped by geopolitical tensions, a strong Swiss franc and weak construction markets. GF's Flow Solutions business sales amounted to CHF 3 billion in 2025.

GF's Flow Solutions business

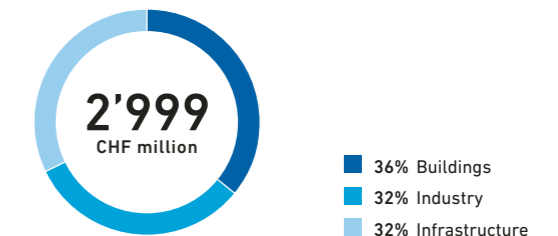
Net sales per region

in %



Net sales by business area

in %



At a glance 2025

Shaping the future of Flow Solutions

Excellence
in Flow⁺



Learn more about GF's financial year 2025

Strategy

GF's vision is to become the global leader in Flow Solutions. Strategy 2030 focuses on maximizing GF's core business and growing with new opportunities and innovative solutions to reach leadership positions in the three business areas Buildings, Industry and Infrastructure.

GF will prioritize four strategic thrusts:

- Maximize the core business with superior solutions, end-to-end services and execution excellence, leveraging products and capabilities across regions to deliver consistent value to customers.
- Grow with new opportunities in high-potential regions, segments and applications with advanced flow technologies.
- Lead with innovative solutions unlocking above-average growth in core and in new business opportunities, strengthening differentiation and long-term value creation.
- Foster a "One GF" performance culture by promoting a growth mindset and entrepreneurial teamwork building on streamlined structures.



People

GF's company culture is the cornerstone of its success and evolution, enabling the company to seize new opportunities while remaining true to its values.

In 2025, as GF accelerated its journey to become the global leader in Flow Solutions, the spirit of teamwork, curiosity and a drive for excellence continued to shape how employees contributed to the company's progress. This strong value-based culture fosters pride and belonging and underpins GF's ambition to drive innovation, collaboration and sustainable growth.

At the heart of GF's culture are three values:

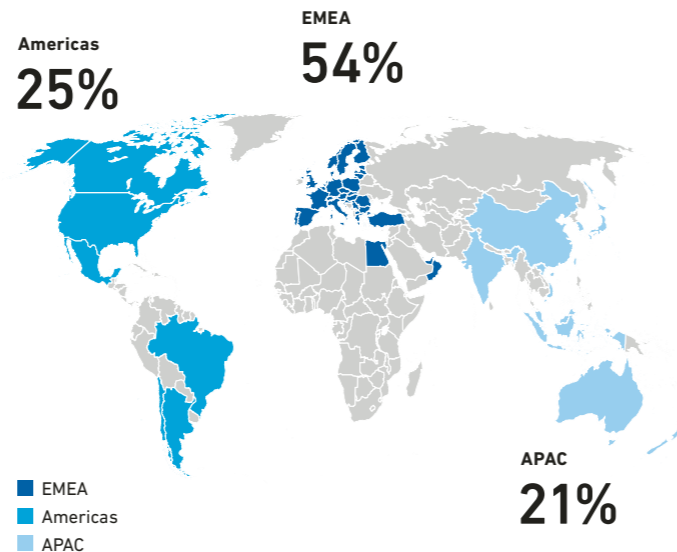
- Performance is about speed and excellence.
- Learning is about having an open mind.
- Caring is about being part of a team.

Diversity & Inclusion

GF is committed to diversity, equity and inclusion in a variety of ways to achieve the best work environment globally. The company fosters collaboration and respect, regardless of ethnic background, age, gender or personal beliefs, which is a prerequisite for tapping into the full potential of people and increasing innovation power.

Employees per region

in %



The Group

Founded in 1802, GF is headquartered in Switzerland and has been listed on the Swiss stock exchange since 1903. GF's Flow Solutions business employs around 13'300 professionals across 46 countries.

With a rich history in industrial innovation since 1802, GF is reshaping the future of Flow Solutions by delivering Excellence in Flow through mission-critical products and solutions that enable the safe and sustainable transport of water and other fluids for Buildings, Industry and Infrastructure worldwide.

From clean water and comfortable homes to safe industrial operations, GF turns invisible flows into visible progress, responding to global megatrends such as water scarcity, energy transformation, digitalization and urbanization.

Buildings

GF is a leading provider of water and indoor climate solutions for residential and commercial buildings, delivering solutions that ensure safe drinking water, reliable performance and energy-efficient heating and cooling. GF's portfolio of solutions for Buildings enhances living comfort, supports more sustainable energy-efficient buildings and simplifies installation for industry professionals.



Industry

GF is a global leader in Flow Solutions for industrial customers, offering systems that ensure safe transport and precise control of liquids and gases across demanding environments. GF's industrial portfolio enhances process reliability, reduces operational risk and supports customers in meeting ambitious sustainability and efficiency targets. GF's solutions are recognized for their consistently high quality, reliability and performance.



Infrastructure

GF is a leading provider of Flow Solutions for infrastructure networks, enabling the safe, reliable and efficient transport of water, gas, energy and other essential media across urban and regional systems. GF supports municipalities, utilities and EPC (engineering, procurement and construction) partners in modernizing aging water infrastructure, improving water quality and reducing energy loss.

