



The background of the slide is a blurred industrial scene. On the left, a man with short grey hair and a dark blue shirt is looking towards the camera. Behind him and to the right, there are various industrial components, including pipes, valves, and machinery. A large, complex machine with many cables and hoses is visible on the right side. The overall scene is brightly lit, typical of an industrial environment.

March 2023

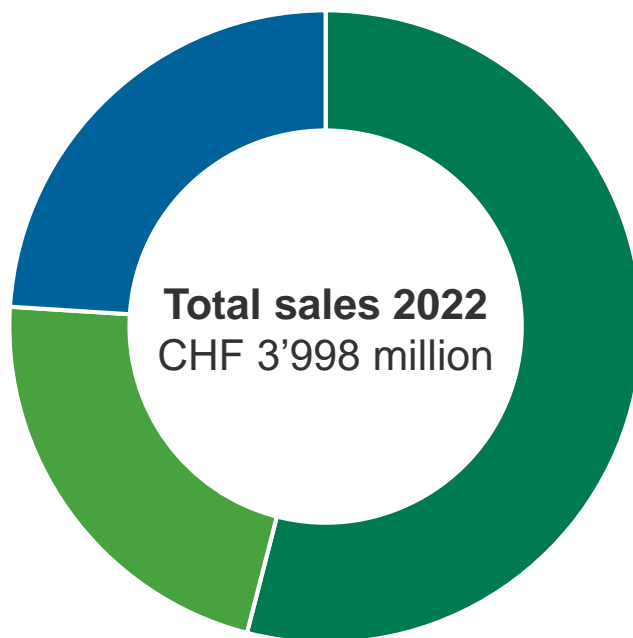
Investors Presentation

Andreas Müller (CEO), Mads Joergensen (CFO) and Daniel Bösiger (IR)

Pioneering industrial technology

GF Corporate	GF Piping Systems	GF Casting Solutions	GF Machining Solutions
<p>1802 GF founded in Schaffhausen</p>  <p>Johann Conrad Fischer</p>	<p>1864 First piping systems product</p>  <p>Malleable iron fitting</p>	<p>1897 First automotive part</p>  <p>As of 1900 GF develops wheels made of cast steel for trucks and cars</p>	<p>1921 First machinery</p>  <p>GF acquires the Machine Factory Rauschenbach for agricultural machinery</p>

Today GF stays at the forefront of new technologies



GF Piping Systems	GF Casting Solutions	GF Machining Solutions
CHF 2'160 million	CHF 892 million	CHF 948 million
54%	22%	24%



Sales CHF 4 billion, EBIT CHF 391 million and 15'207 employees in 2022



Our core strength lies in applying **state-of-the-art industrial technologies**



We are specialists in developing tailored solutions to meet the **needs of our customers**

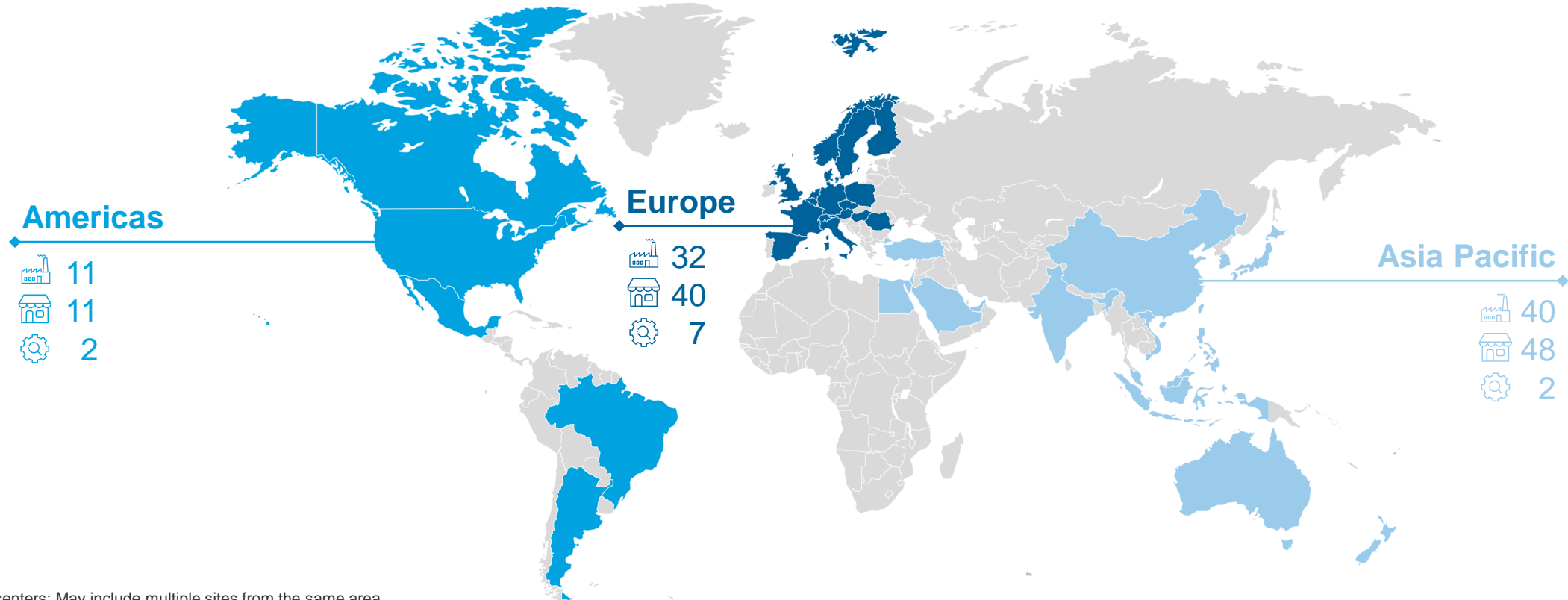


We operate in markets with high technology, complex processes and certification requirements

Our global footprint supports local for local strategy

Present in 39 countries with 15'207 employees

 83 production sites  99 sales sites  11 R&D centers

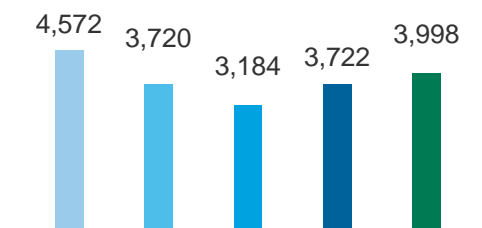


R&D centers: May include multiple sites from the same area

Key financial figures – five years overview

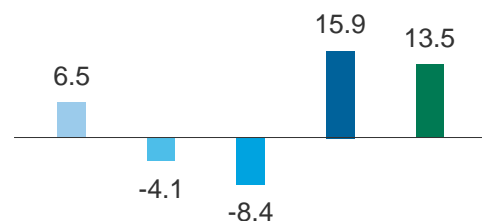
Sales

in CHF million



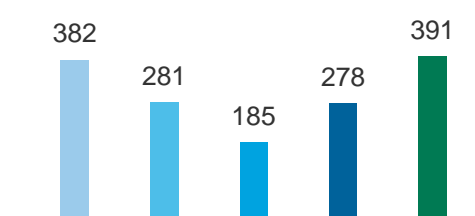
Organic growth

in %



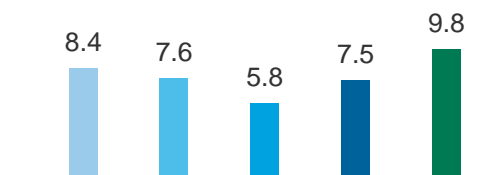
EBIT

before one-offs in CHF million



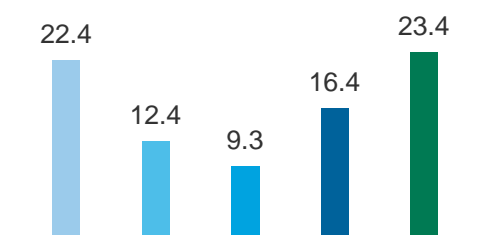
EBIT margin

before one-offs in %



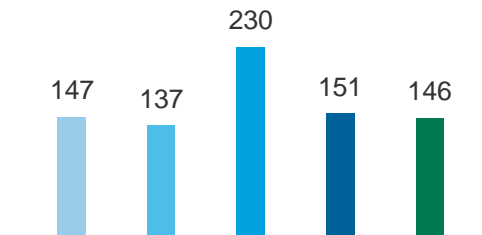
ROIC

in %



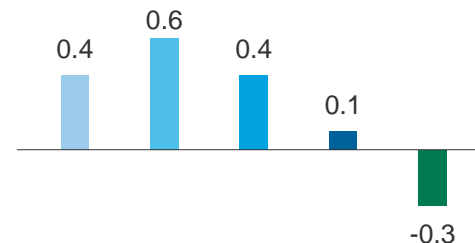
FCF bef. acq./divest.

in CHF million



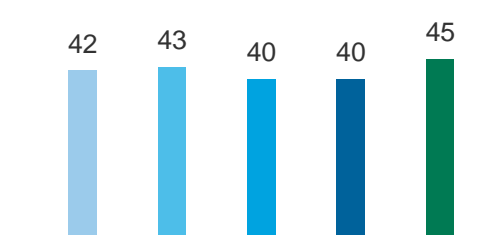
Net debt / EBITDA

(multiple)



Equity ratio

in %



■ FY 2018
 ■ FY 2019
 ■ FY 2020
 ■ FY 2021
 ■ FY 2022

Our ESG efforts are clearly recognized by leading agencies



Rating Agency

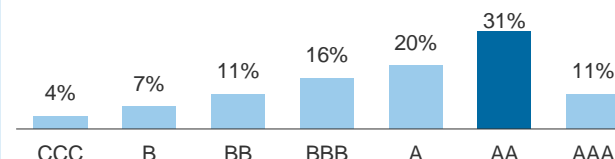


Rating

AA

Updated: 07.02.2023

Scale



External recognition

The Financial Times has named GF as **one of Europe's climate leaders** for the second year in a row (2021 & 2022)



117 out of 548
(22nd percentile)

Updated: March 2023

As of March 2022, Georg Fischer received an overall ESG Ranking of 59 out of 413 companies of the global Machinery Industries and is considered by Sustainalytics to be at **medium risk** of experiencing material ESG financial impacts



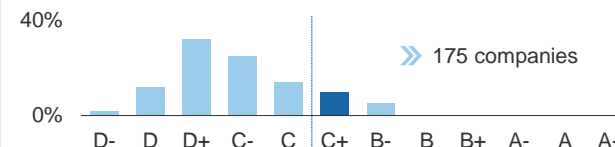
GF is rated as number 9*) most sustainably managed companies 2020 by WSJ

*) out of 5'500 companies



C+

Updated: 02.02.2023



A- on Climate
A- on Water

Updated: 13.12.2022

C
B-

Powered machinery

B
B

Europe

B-
B

Global average



GF is member of SXI Switzerland Sustainability 25® since 2014

Our Vision

GF is a sustainability and innovation leader providing superior customer value



Our strategy 2025 is about profitable growth with emphasis on resilience and learning

Corporation	GF Piping Systems	GF Casting Solutions	GF Machining Solutions
Sales CHF 4.4 – 5.0* bn	Sales CHF 2.2 bn	Sales CHF 1.1 bn	Sales CHF 1.1 bn
Return on sales 9 – 11%	Return on sales 13 – 15%	Return on sales 9 – 11%	Return on sales 8 – 10%
Return on invested capital 20 – 22%	Return on invested capital 20 – 24%	Return on invested capital 18 – 22%	Return on invested capital 20 – 24%

- 1 Drive profitable growth**
through intelligent and sustainable solutions
- 2 Increase robustness**
through resilient portfolio and operational excellence
- 3 Evolve culture**
towards more performance and learning

GF proactively captures global opportunities





GF Piping Systems

Our customers



Industry



Utility



Building Technology



Business overview

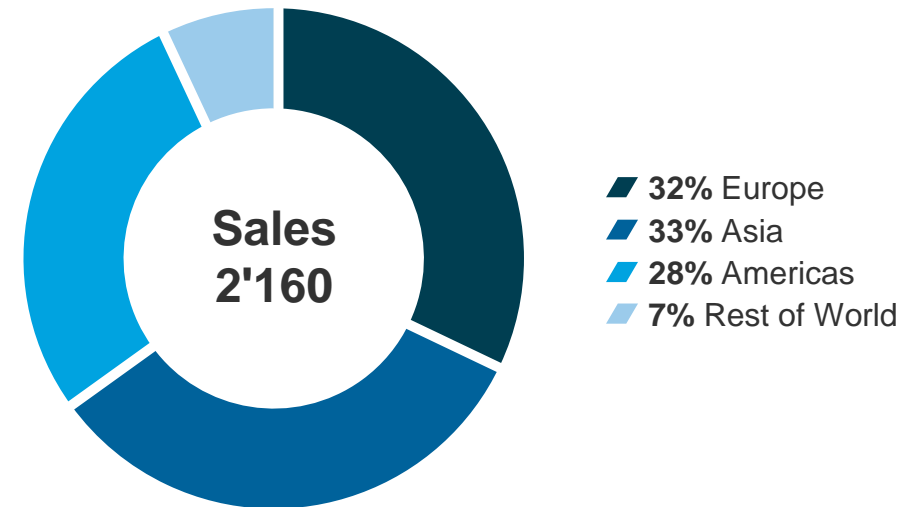
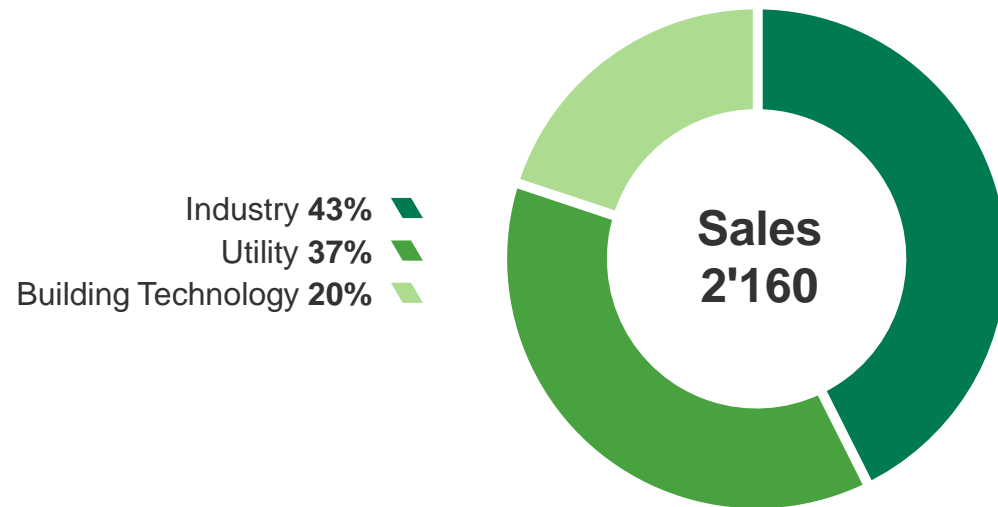
Order intake: 2'319 MCHF

Sales: 2'160 MCHF

EBIT: 291 MCHF

ROS: 13.5%

Employees: 8'085



Industry

Position: International market leader

Major competitors: Simona (DE), Aliaxis (BE), Spears (US), Watts Water (US), Sekisui (JP), Asahi (JP), Gemü (DE), Agru (AT)

Utility

Position: World #1 for PE electrofusion fittings

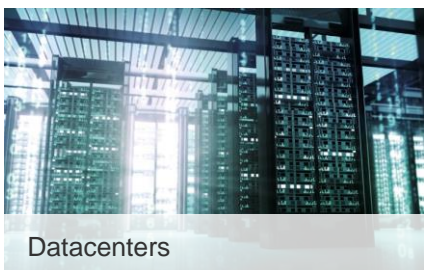
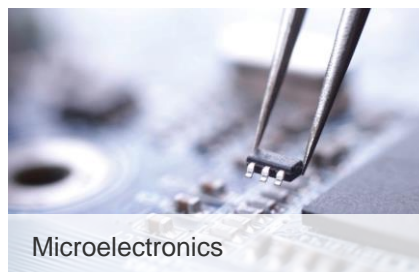
Major competitors: Aliaxis (BE), Lesso (CN), Hubbell (US), Migzhu (CN)

Building Technology

Position: Switzerland #1, Leading in selected markets

Major competitors: Geberit (CH), Aalberts (NL), Viega / Nussbaum (DE), Firat (TR), Lesso (CN)

Resilient business segments support further growth



Competitive Advantages



Global presence and on time delivery



Nr. 1 brand in engineered Piping Systems



Customized and prefabricated solutions



Most comprehensive product offering



Application expertise in resilient market segments

D.L.E. – promising sustainable process to produce lithium



Sources: ibcmrt.com; thinkgeoenergy.com

Megatrend

- Sustainable energy storage
- Strong demand for lithium – 3.5 million tons by 2030

Solutions

- New extraction technologies (D.L.E – Direct Lithium Extraction) with significant reduction of resources & emissions (Water -60%, CO₂ -90%)

GF solution

- Chemical resistant piping systems and process automation
- Pre-fabrication to ease installation on site

Ensuring permanent water supply with decentralized water treatment solutions

Ekopak - Water as a service



Ensures permanent locally produced water supply with optimal quality according to individual needs



GF as complete solutions provider, consisting of valves, controllers, actuators and measuring technology



High water quality despite high variance in quality of supplied water



Process automation allows to control actuators remotely and collect and analyse data



Ekopak container constructed for drinking water treatment

P-3

IG-2

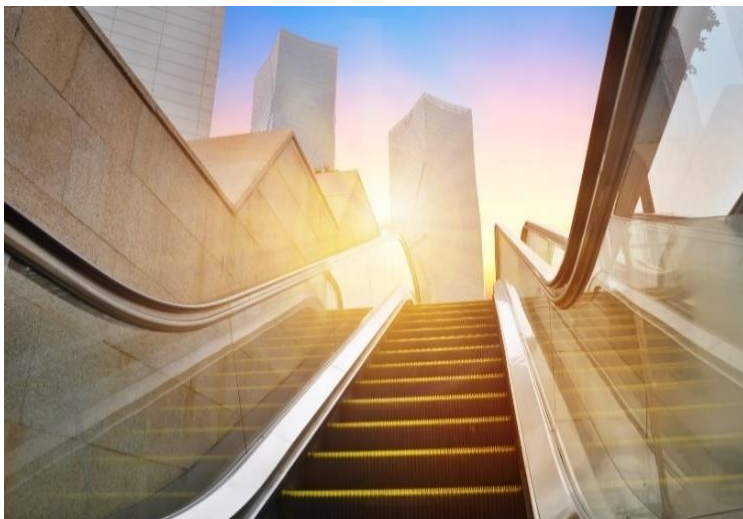
7A

GF Casting Solutions

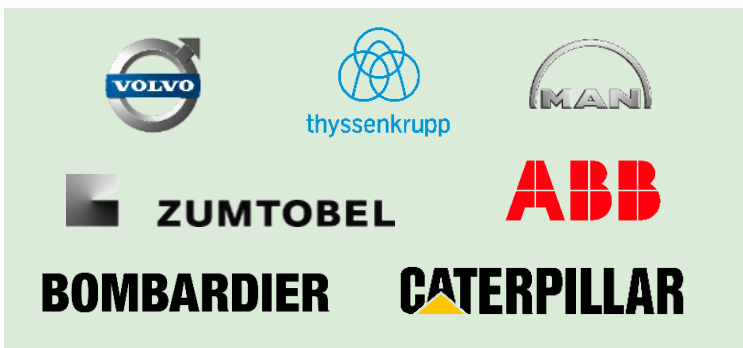
Our customers



Automotive



Industrial Applications



Aerospace / Energy



Business overview

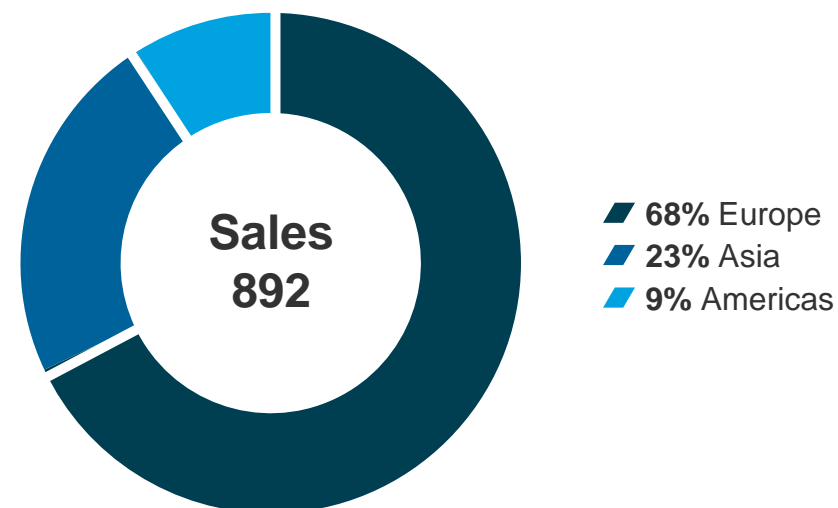
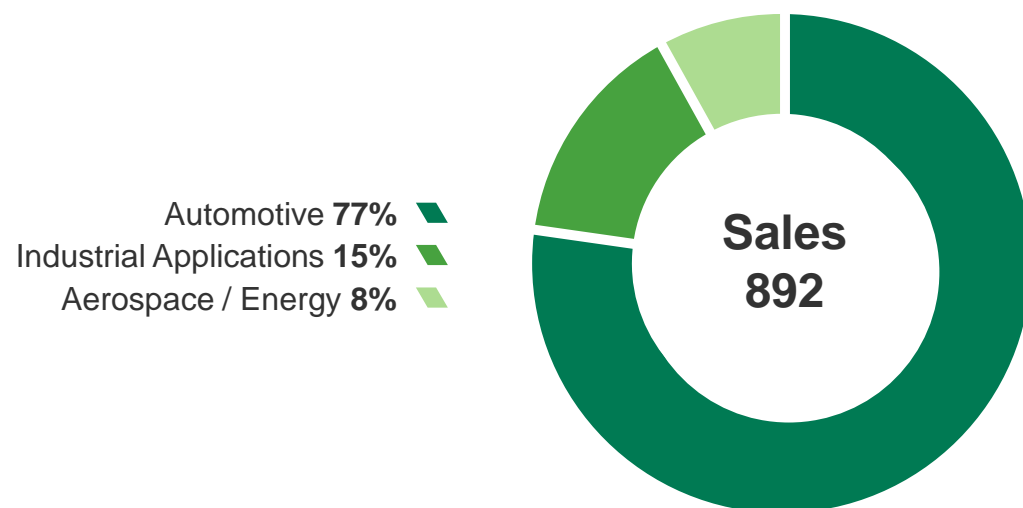
Order intake: 965 MCHF

Sales: 892 MCHF

EBIT: 55 MCHF

ROS: 6.2%

Employees: 3'570



Automotive

Position: Europe Top 3

Major competitors: Light-metal: Nemak (MX), Handtmann (DE), DGS (CH), KSM Castings (DE), Ryobi (JP), Meridian (US)

Iron: Fujiwa Machinery Industry (CN)

Industrial Applications

Position: Europe Top 3

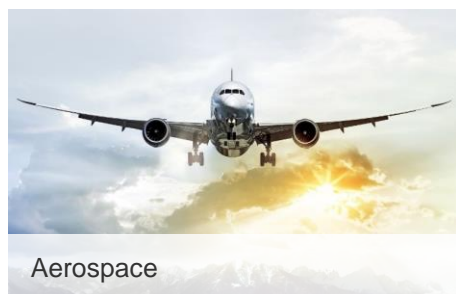
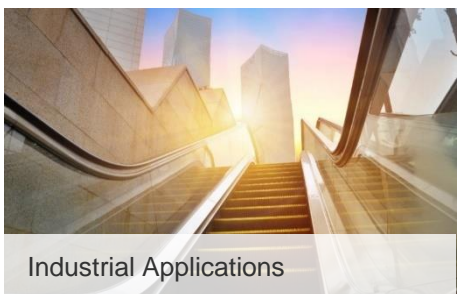
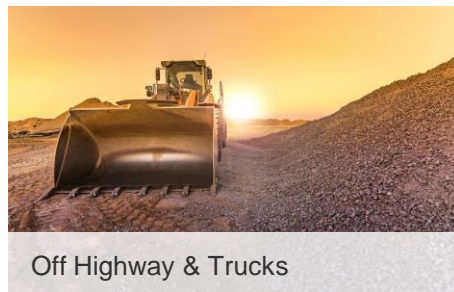
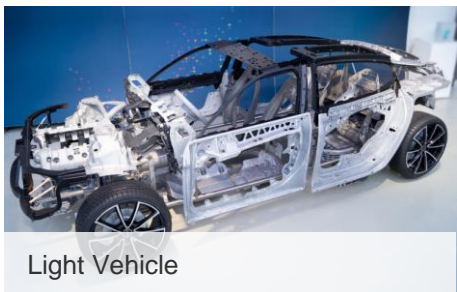
Major competitors: Eisenwerk Martinlamitz (DE), Luitpoldhütte (DE), Arrowcast (US)

Aerospace / Energy

Position: Europe Top 3

Major competitors: CPP (US), Howmet (US), Doncaster (GB), PCC (US)

Lightweight solutions for sustainable mobility



Competitive Advantages



Global presence



Trusted development partner and solution provider



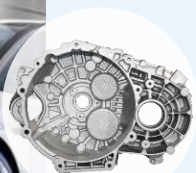
Big Casting in-house competence (Al / Mg)



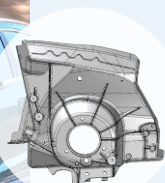
In-house mold technology competence

Strong expertise in e-drive solutions and lightweight structural parts

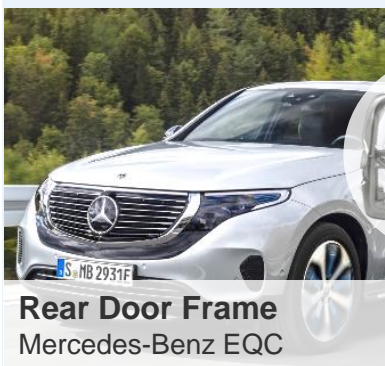
Traditional OEMs



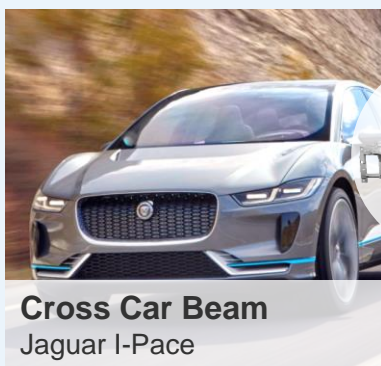
Transmission Housing
VW MEB Platform



Shock Tower
Audi E-Tron



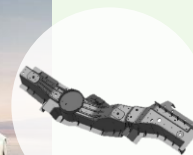
Rear Door Frame
Mercedes-Benz EQC



Cross Car Beam
Jaguar I-Pace

Source: VW, Audi, Mercedes Benz, Jaguar, XPENG, GACNE, Aiyas

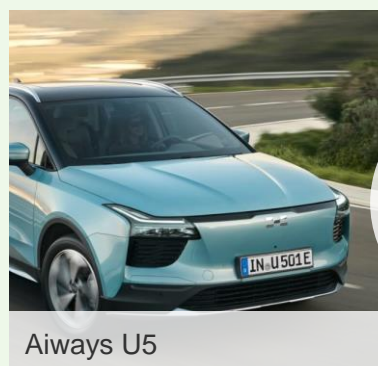
Emerging OEMs



Side member
XPENG G9



Shock tower
GACNE AION LX



Aiyas U5



Front torque



Rear torque



Shock tower

High demand for sustainable mobility accelerates development of lightweight mega castings



Frank Gensty (Vice President Technology – GF Casting Solutions)



Mega casting part



Biggest GF die-casting tool ever made

Megatrend

- Sustainable mobility

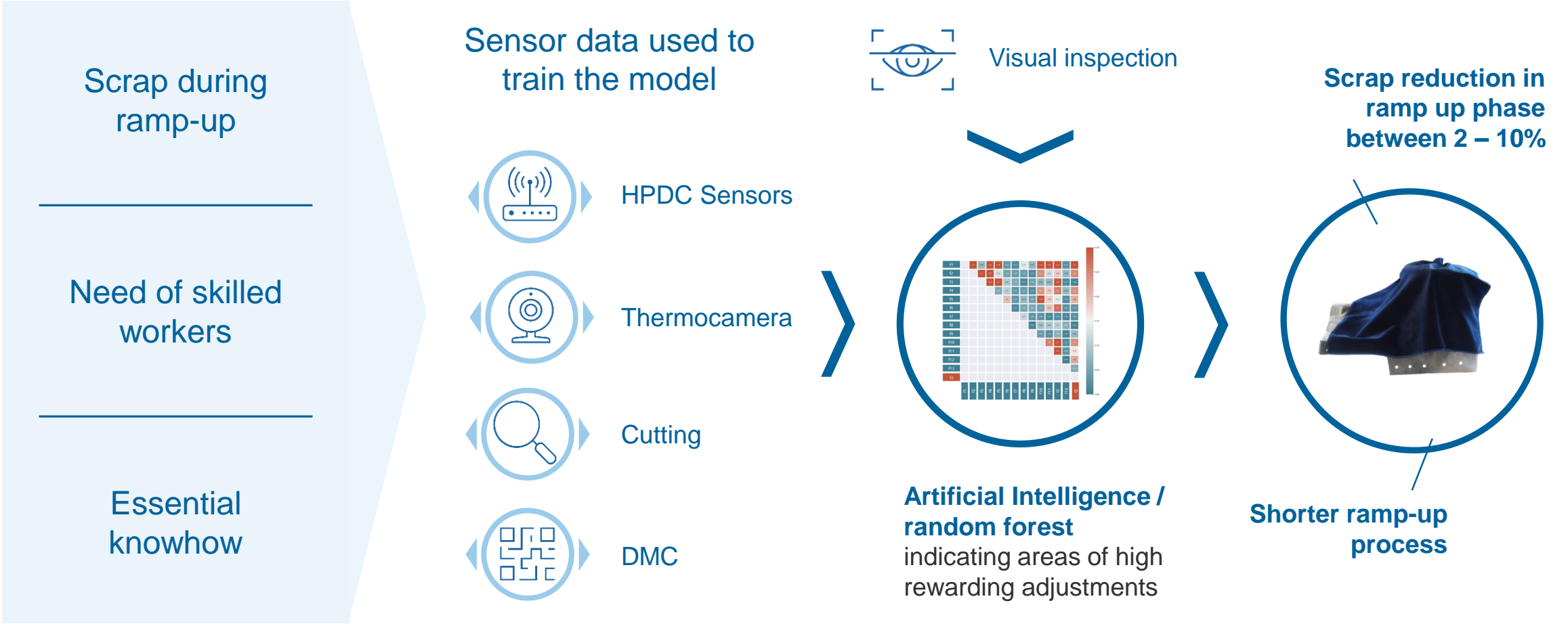
Solutions

- Vehicles with lightweight design

GF solution

- Large body and structural parts to simplify production process
- Lightweight solutions to increase range of EVs
- Mega casting on existing machinery

Reducing scrap material with Artificial Intelligence



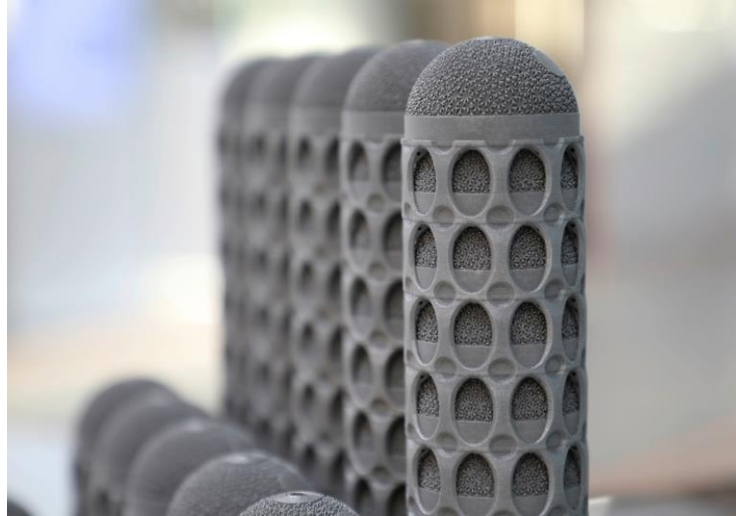
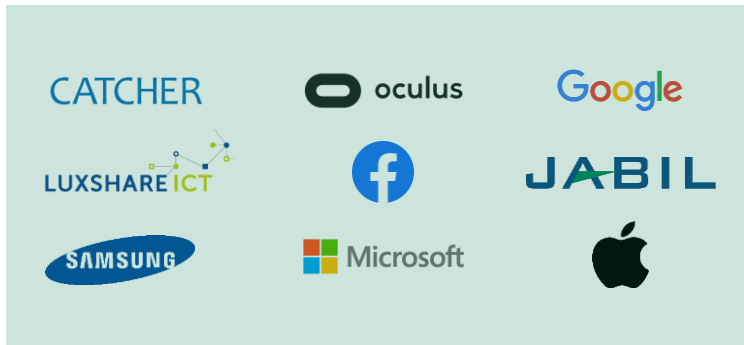


GF Machining Solutions

Our customers



ICT



Medical



Aerospace



Business overview

Order intake: 945 MCHF

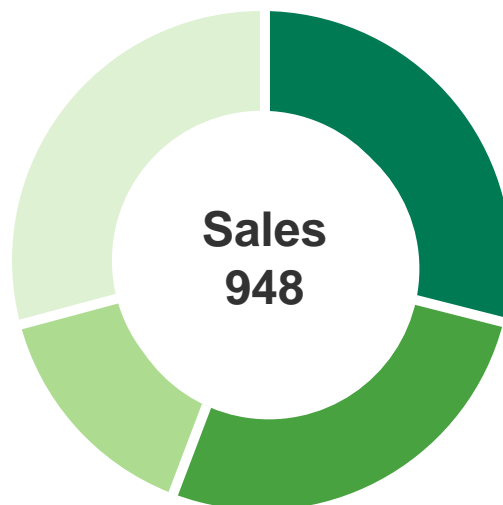
Sales: 948 MCHF

EBIT: 67 MCHF

ROS: 7.0%

Employees: 3'398

EDM **29%**
Milling **27%**
Adv. Manufacturing **15%**
/ Automation & Tooling
Customer Services **29%**



EDM

Position: Top 3

Major competitors: Sodick (JP), Fanuc (JP), Mitsubishi (JP), Makino (JP)

Milling

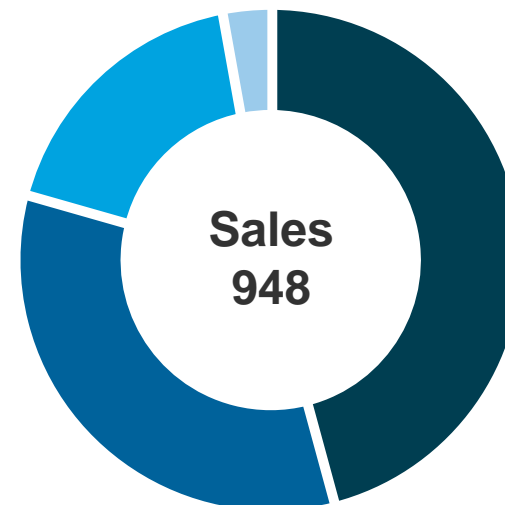
Position: HSM Top 5

Major competitors: Makino (JP), Hermle (DE), Rödgers (DE), DMG Mori (DE), Exeron (DE)

Adv. Manufacturing / Automation & Tooling

Position: World #1

Major competitors: Erowa (CH), Hirschmann (AT), F-Tool (CH), Zimmer & Kreim (DE), Fastems (DE)

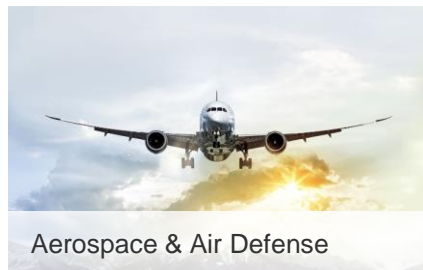


46% Europe
33% Asia
18% Americas
3% Rest of World

Customer Service

Position: #1 Coated Wire Sales

Providing complete technology solutions for dedicated markets



Competitive Advantages



Global presence and customer proximity



Specialized know-how in automation and integrated solutions

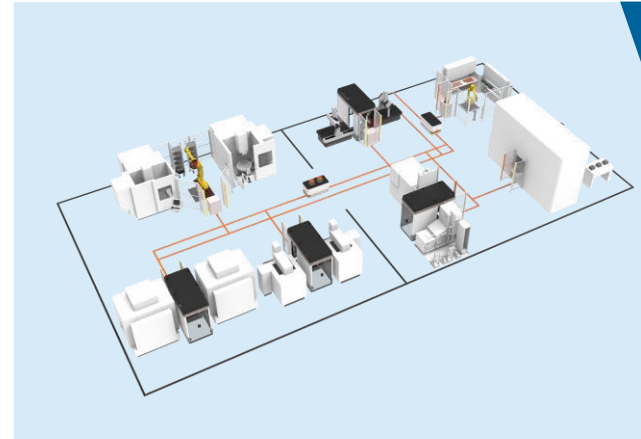
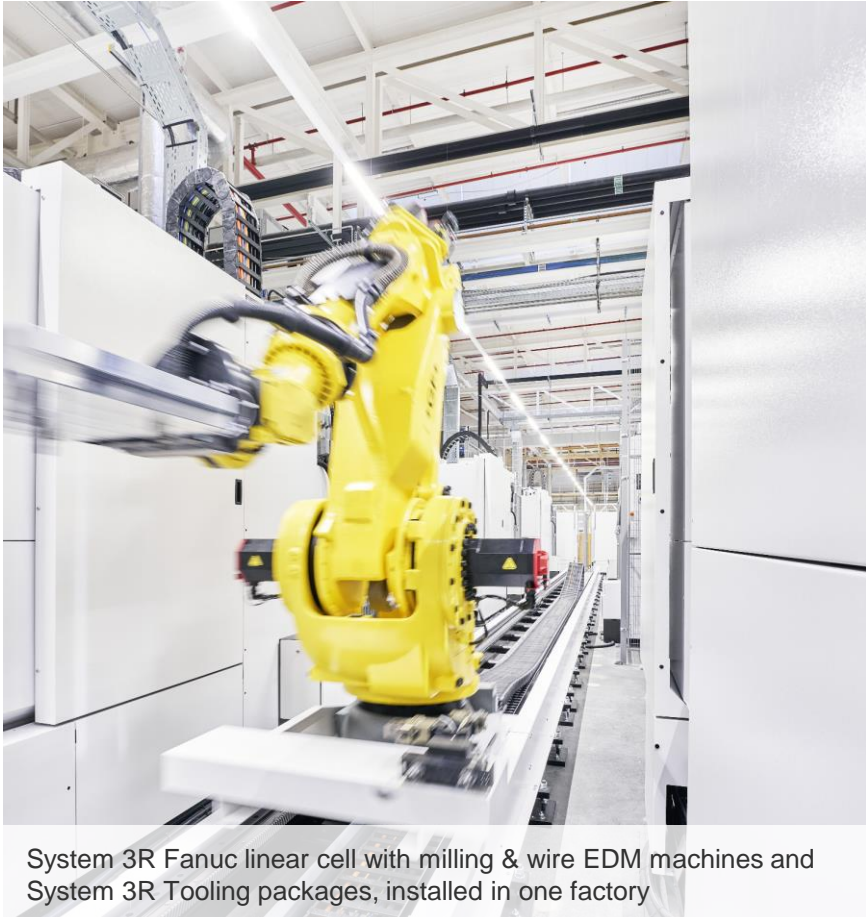


Center of competence

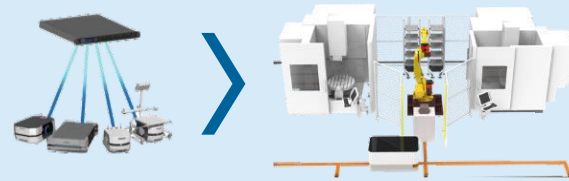


Worldwide customer service organization

Tool technology of tomorrow - fully automatized tool technology centers



Standard docking station as an interface for Autonomous Mobile Robots (AMR)



Multi-technology integration



Scalable



Overall efficiency above standard



Man / Unmanned compatible




Flexible

New energy efficient machine tool solutions

GF Machining Solutions

FORM P series

Energy Efficiency Certificate



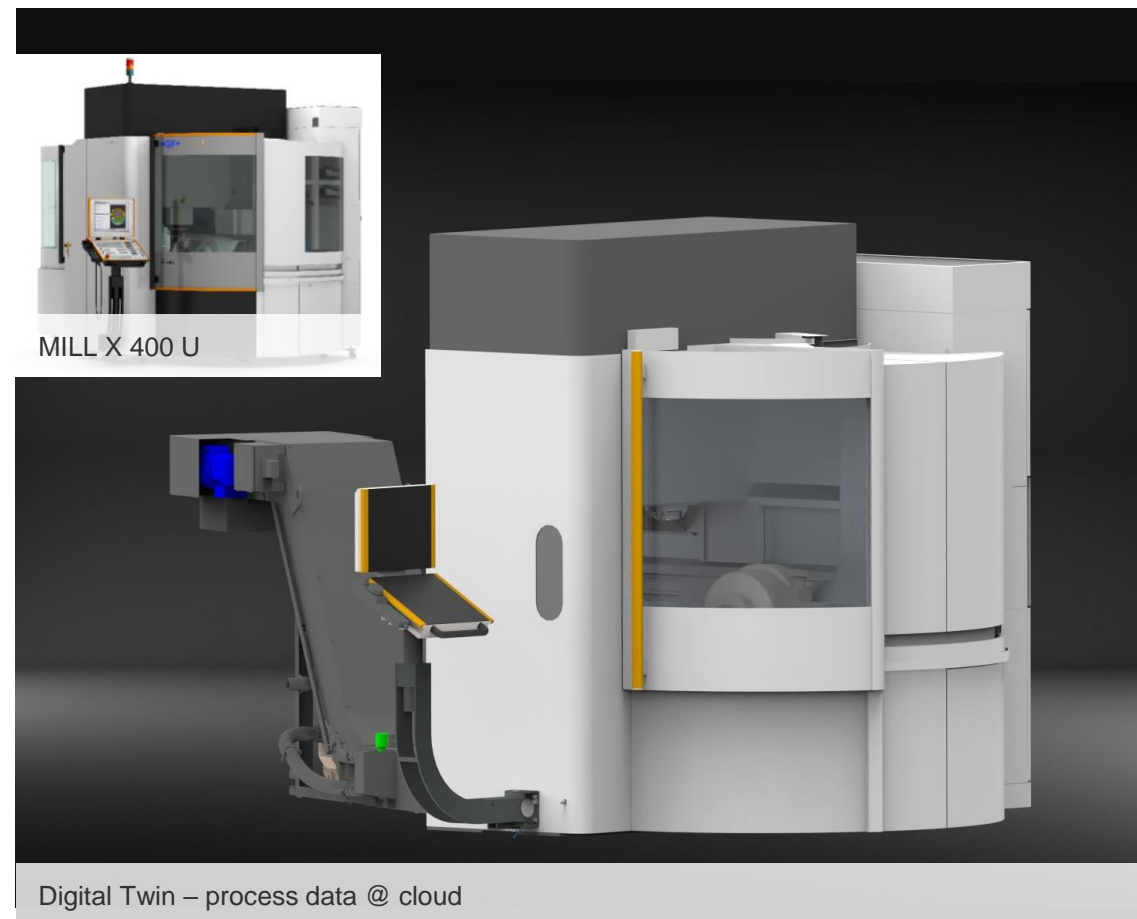
Operating mode (24h cycle time)	FORM 300 Sp	FORM P 350	Energy saving %	Thanks to GF
Standby (4h)	0.7 kW	0.3 kW	-57%	1
Ready (4h)	0.7 kW	1.8 kW*	-	2
Machining (16h)	4.7 kW	2.34 kW	-50%	3,4,5
Daily Energy Consumption	80.8 kWh	45.8 kWh	-43%	

All measurements were made in accordance with measurement standards as defined in ISO 14955
* Taking into account thermal stability

Introduction of Energy Efficiency Certificates



MILL X 400 U



Digital Twin – process data @ cloud

GF at a glance

Investment proposition



Strategy focus on profitable growth with emphasis on resilience and learning through intelligent and sustainable solutions, a resilient portfolio, operational excellence and evolving culture towards more performance and learning



Products and services addressing demand of global mega trends global mega trends with direct business impact in all three divisions



Industry-leading technology provider with more than 200 years of industrial know-how. Well balanced geographical presence with a Swiss quality brand and technology with worldwide local production



Focus on solutions for our customers for their sustainable business creating value to society and contributing to a sustainable development



Focus on long-term value creation and return on invested capital value generation for our shareholders and other stakeholders



Our purpose

**Becoming better
every day – since 1802**



A photograph of three people (a man and two women) standing around a small round table outdoors, engaged in a conversation. The man is on the left, wearing a dark blue polo shirt. The woman in the center is wearing a patterned dress. The woman on the right is wearing a white top and jeans, holding a blue mug with the '+GF+' logo. They are positioned in front of a large glass wall, with a scenic view of a lake and mountains in the background. A semi-transparent white banner is overlaid across the middle of the image, containing the text 'Thank you'.

Thank you



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