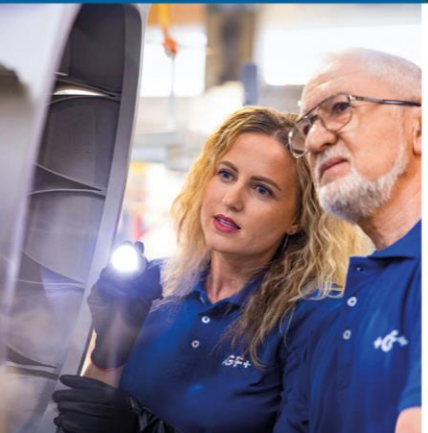









September 19, 2024

Investora 2024

Nadine Gruber, Investor Relations



Pioneering industrial technology

GF Corporate	GF Piping Systems	GF Casting Solutions	GF Machining Solutions	GF Building Flow Solutions
<p>1802 GF founded in Schaffhausen</p>  <p>Johann Conrad Fischer</p>	<p>1864 First piping systems product</p>  <p>Malleable iron fitting</p>	<p>1897 First automotive part</p>  <p>As of 1900 GF develops wheels made of cast steel for trucks and cars</p>	<p>1921 First machinery</p>  <p>GF acquires the Machine Factory Rauschenbach for agricultural machinery</p>	<p>2023 A fourth division</p>  <p>GF acquires the Finnish company Uponor</p>

A diversified business model structured in four divisions



GF Piping Systems

Enabling **safe and sustainable transport** of water, gas and chemicals



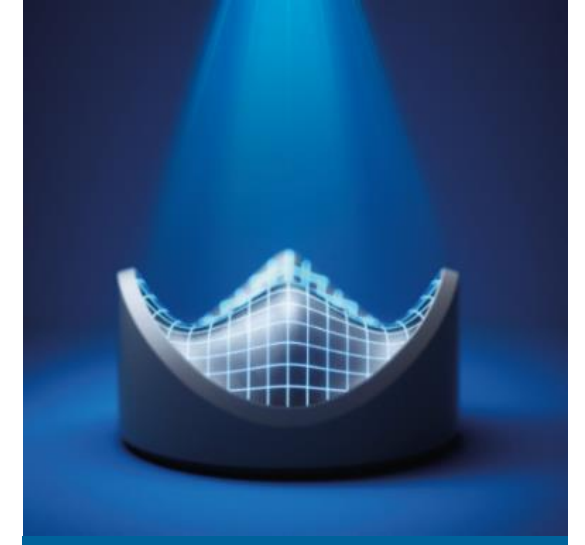
GF Building Flow Solutions

Unlocking the **potential of water** to protect the place we call home



GF Casting Solutions

Empowering **sustainable mobility**

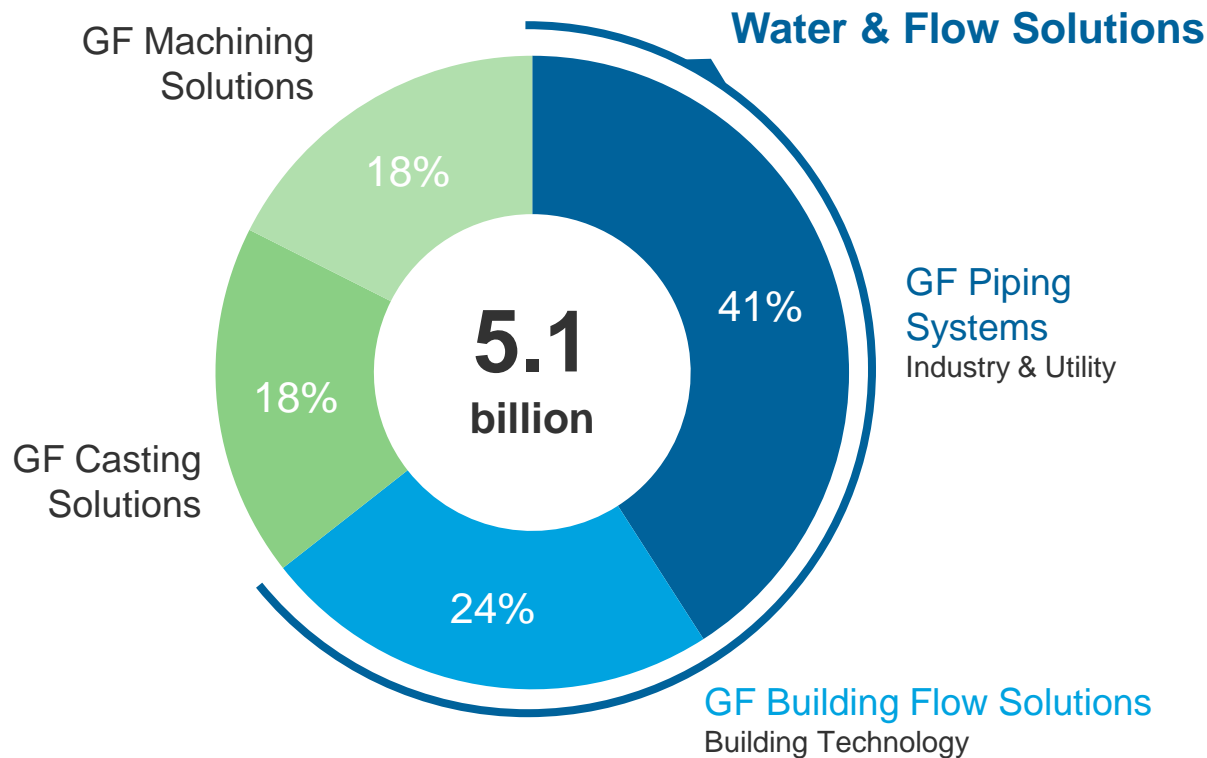


GF Machining Solutions

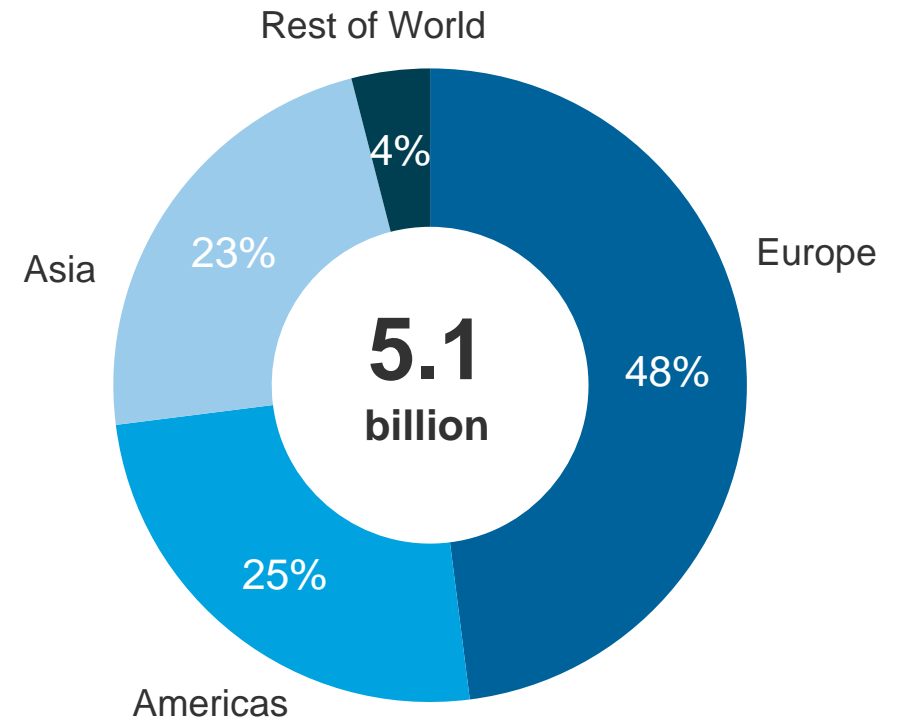
Advancing **energy efficient and clean** manufacturing

Establishing leadership in Water and Flow Solutions through a comprehensive global portfolio

Sales per business* (in CHF million)



Sales per region* (in %)



*2023 sales pro-forma

GFs growth opportunities are supported by global long-term trends



Energy efficiency in buildings



Urbanization & immigration



Digitalization & AI



Labor shortage & automation



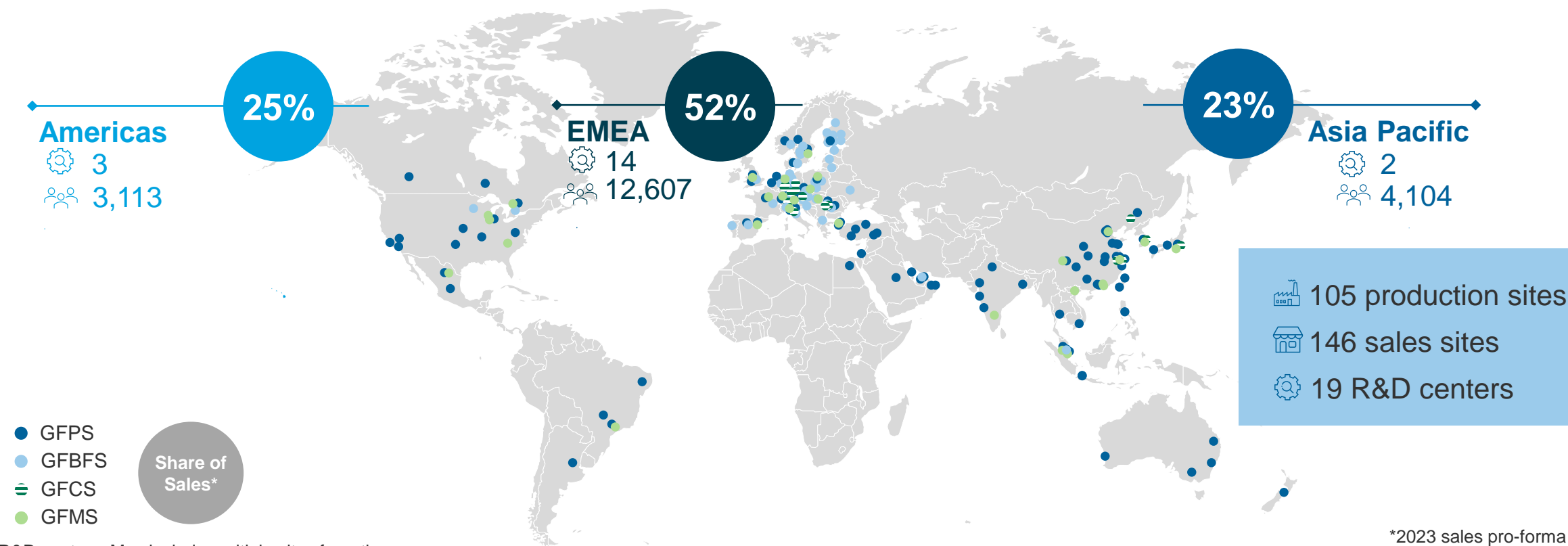
Water scarcity



Energy transition

Global presence with local excellence

Present in 45 countries with 19'824 employees

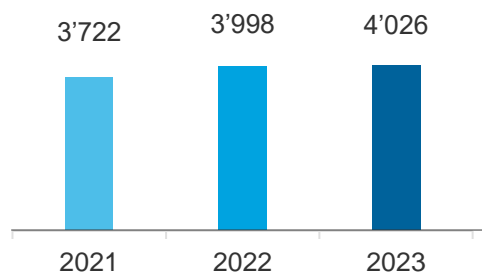


R&D centers: May include multiple sites from the same area

Key financial figures – Three years view

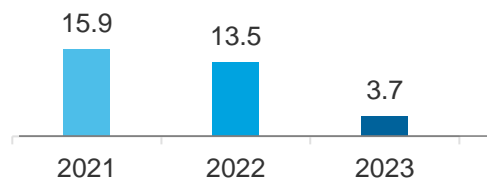
Sales

CHF million



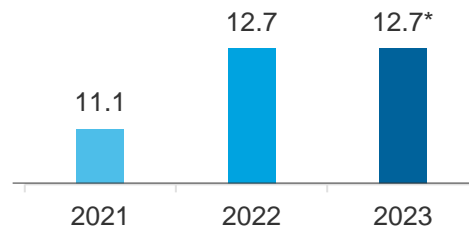
Organic growth

%



EBITDA-Margin

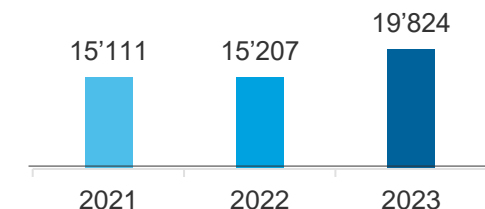
before one-offs in CHF million



*comparable (without PPA effects on inventory and items affecting comparability out of the Uponor acquisition)

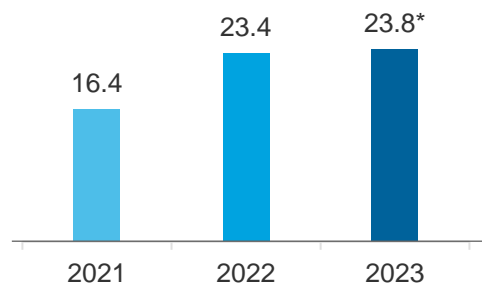
Employees

FTE



ROIC

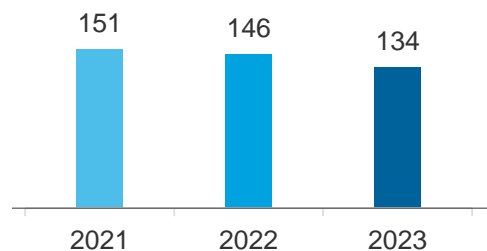
%



*excl. Uponor

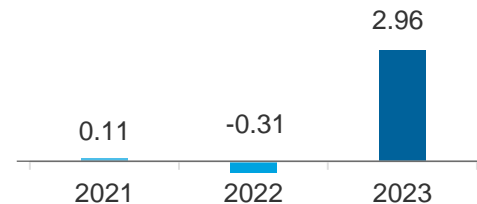
FCF bef. Acq.

CHF million



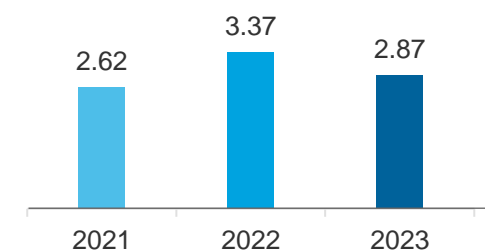
Net debt / EBITDA

(multiple)









Earnings per share

CHF



Leading the way in corporate sustainability

Rating agency	Rating
	A (transparency and performance on climate change)
	Gold for GF Piping Systems, GF Building Flow Solutions, GF Casting Solutions; Silver for GF Machining Solutions
	Ranking 121 out of 588
	AA
	Successfully validated Targets for greenhouse gas reduction
	B- prime status

Sustainability achievements across divisions and regions



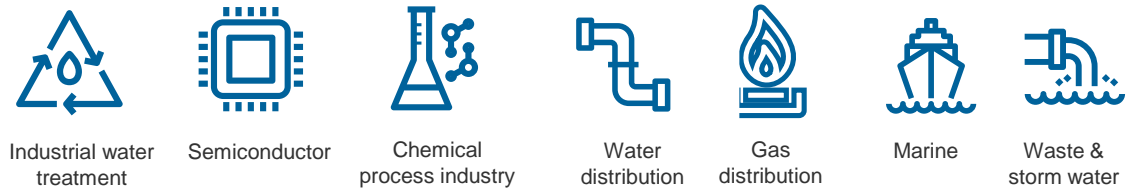
Source: Company information, Sustainalytics, CDP, ISS and Ecovadis

GF Piping Systems – leading flow solutions provider

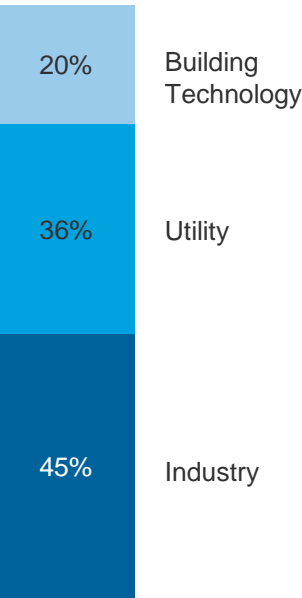
Key Figures 2023

Sales: 2'066 million CHF EBIT margin: 13.3% ROIC: 31.1% 8'798 employees

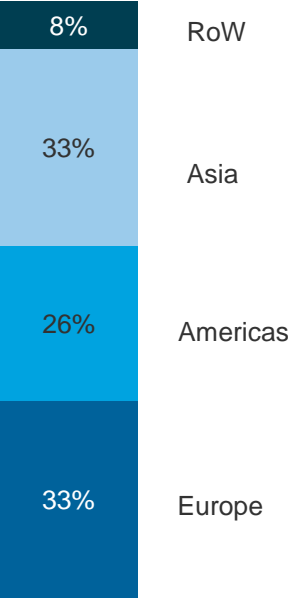
Segments



Sales by segment



Sales by region



Customers



Competitors







Optimizing lactic acid production for bioplastics

- **Challenge**
Boosting production while conserving natural resources.
- **Strategic Customer Partnership**
OMZ in Tianjin, China, produces process equipment used in lactic acid production, which is essential for bioplastics.
- **Advanced Solutions**
GF Piping Systems delivered 5,000 state-of-the-art valves.
- **Impact**
Efficiency is increased significantly: wastewater discharge is reduced by 40% and resin utilization improved by 30%.



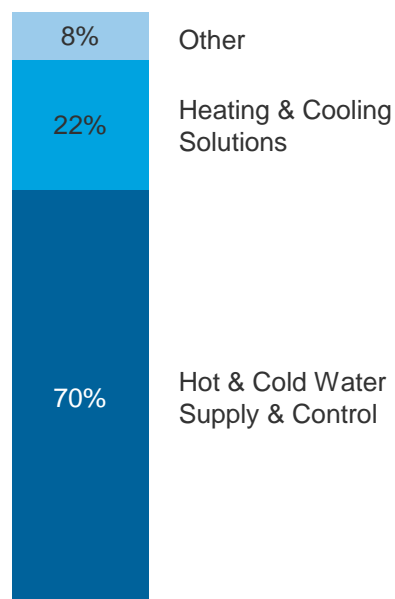
Valve with actuator

GF Building Flow Solutions – moving water

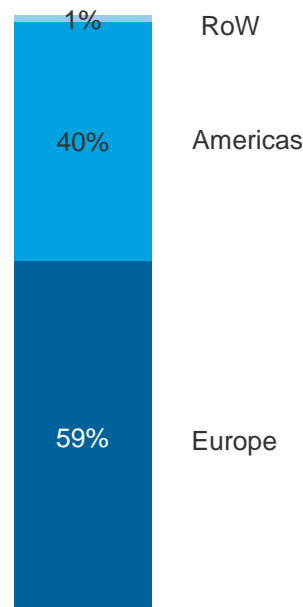
Key Figures 2023¹

Sales: 1'221 million EUR EBIT margin (comparable): 12.3% 3'687 employees

Sales by segment^{1,2}



Sales by region¹



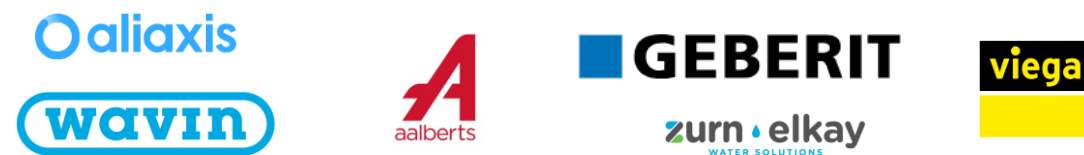
Segments



Customers



Competitors





SKYLINE PLAZA

Zürich, September 19, 2024 | Nadine Bruber, Investor Relations

Energy efficiency & comfort for high-rise buildings

- **Challenge**

Addressing diverse heating and cooling needs in high-rise buildings.

- **Strategic Customer Partnership**

Collaboration with gsp Städtebau Berlin and Magnus Kaminiaz & Cie. Architektur for building automation.

- **Advanced Solutions**

GF provided compact units with pre-wired controls and installed 300 km of underfloor pipes, ensuring optimal room climate.

- **Impact**

Decentralized systems cut energy costs by 40%, prevent legionella and offer instant hot water.

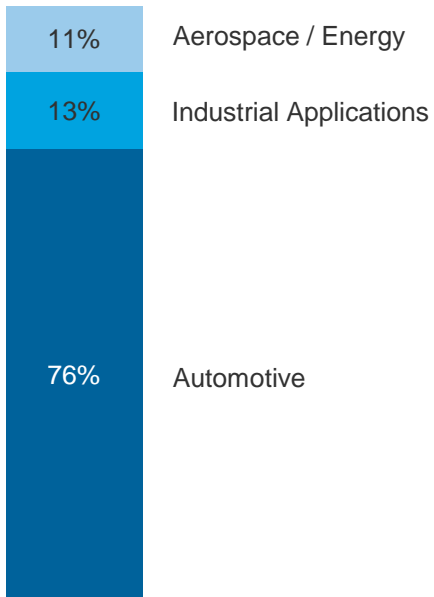


GF Casting Solutions – driving sustainable mobility

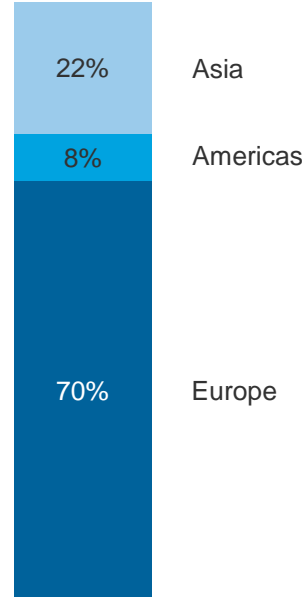
Key Figures 2023

Sales: 910 million CHF EBIT margin: 7.0% ROIC: 17.6% 3'792 employees

Sales by segment



Sales by region



Segments



Light vehicle



Off Highway & Trucks



Industrial Applications



Aerospace



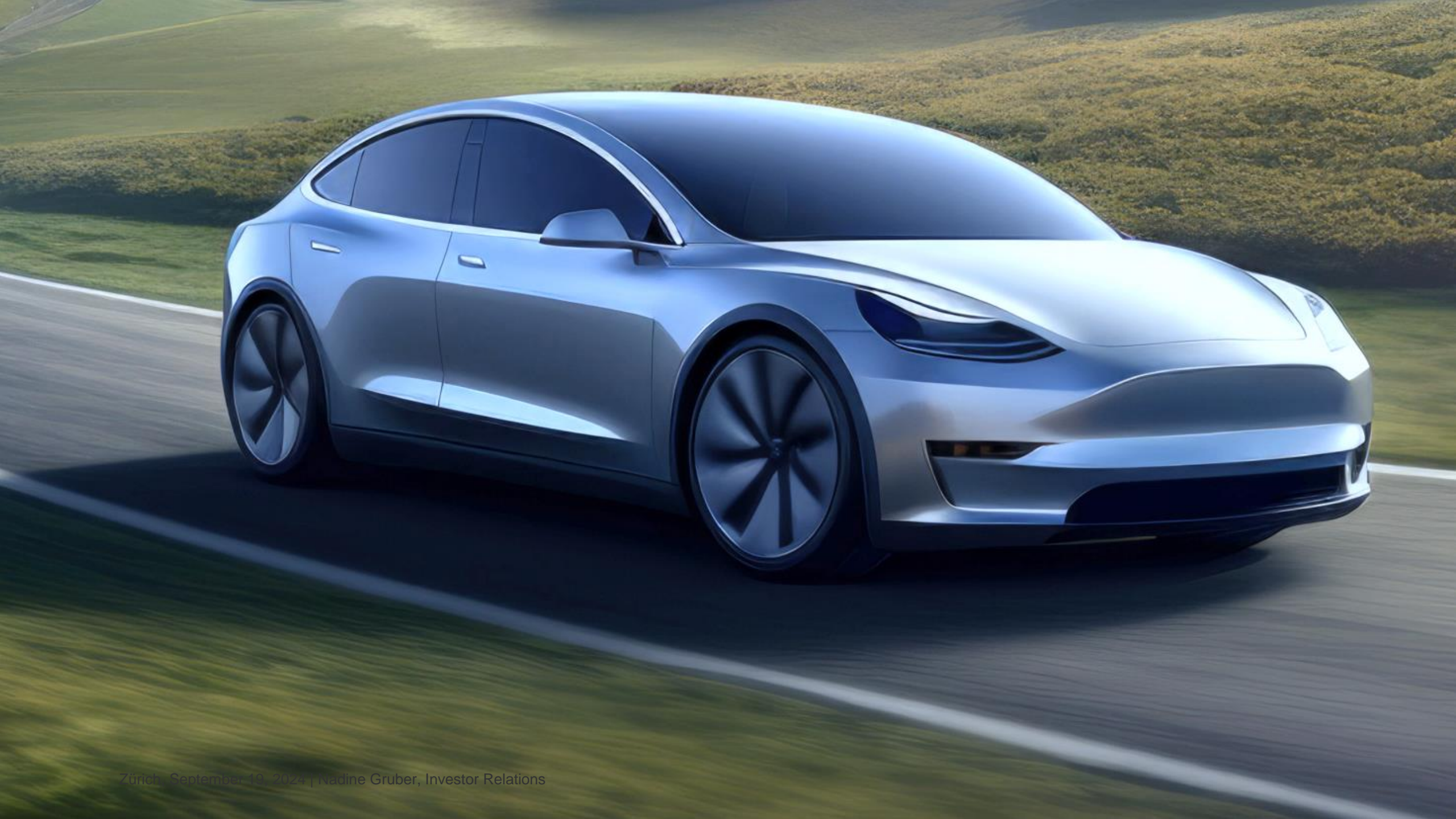
Energy

Customers



Competitors





Paradigm shift in automotive manufacturing

- **Challenge**
Reducing vehicle weight and optimizing aerodynamics are critical for energy efficiency.
- **Advanced Solution**
Integrated big castings replace up to 1,800 welding dots and 72 single components, boosting part performance.
- **Strategic Partnership**
GF is a preferred partner for big casting development in the automotive sector.
- **Impact**
GF's HPDC solution can reduce the weight by up to 40% compared to traditional methods.

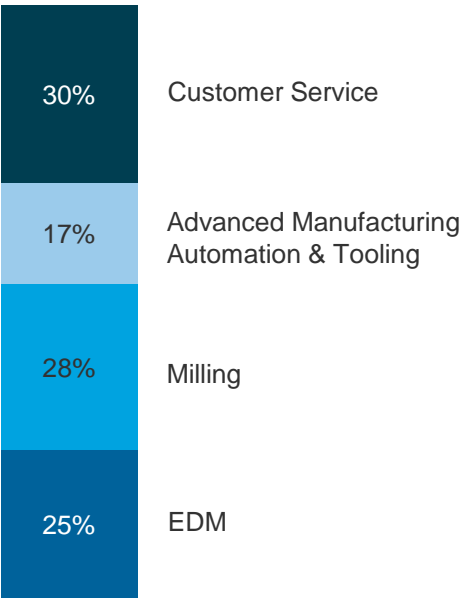


GF Machining Solutions – precision and efficiency

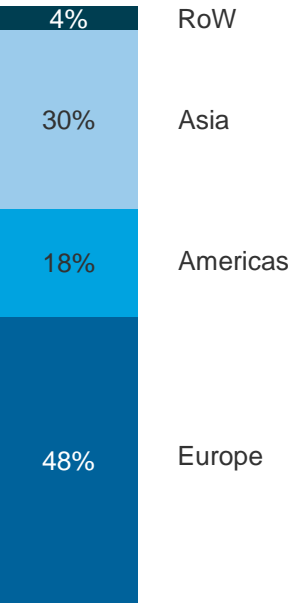
Key Figures 2023

Sales: 907 million CHF EBIT margin: 6.8% ROIC: 22.9% 3'377 employees

Sales by segment



Sales by region



Segments



Customers



Competitors





High performance solutions for aerospace and energy industry

- **Challenge**

Achieving net zero by 2050 demands investments in energy-efficient engine and fuel technologies.

- **Advanced Solution**

GF's CUT S 400 tackles fir-tree disk manufacturing with new superalloys.

- **Strategic Partnership**

Meet the stringent demands of the aerospace and energy sectors in the production of turbine components.

- **Impact**

Boosted productivity with 28% less energy use and reduced maintenance.



**Becoming better
every day – since 1802**



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