Schaffhausen, 20 July 2023

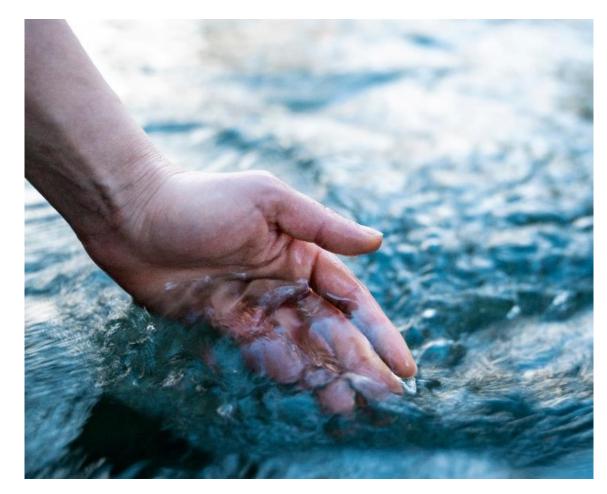
Mid-Year Report 2023

Andreas Müller, CEO | Mads Joergensen, CFO



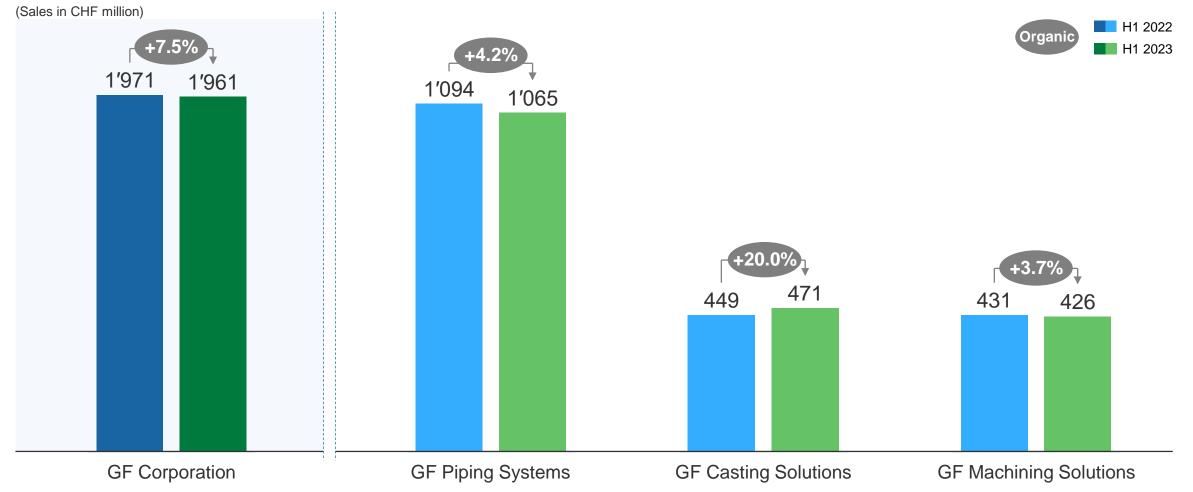
Good performance in challenging times, building on our strengths for long-term growth

- Sales at CHF 1'961 million (2022: CHF 1'971 million), organically up 7.5%
- Operating result increased to CHF 184 million, EBIT margin of 9.4% (2022: 9.1%)
- Geopolitical tensions and challenging macroeconomic environment triggered muted development of selected markets and regions
- Sales with sustainable solutions well on track, CO₂e reduction ahead of plan
- Strategy 2025 implementation well on track
- Public tender offer for Uponor received positive reaction from capital market, customers and employees



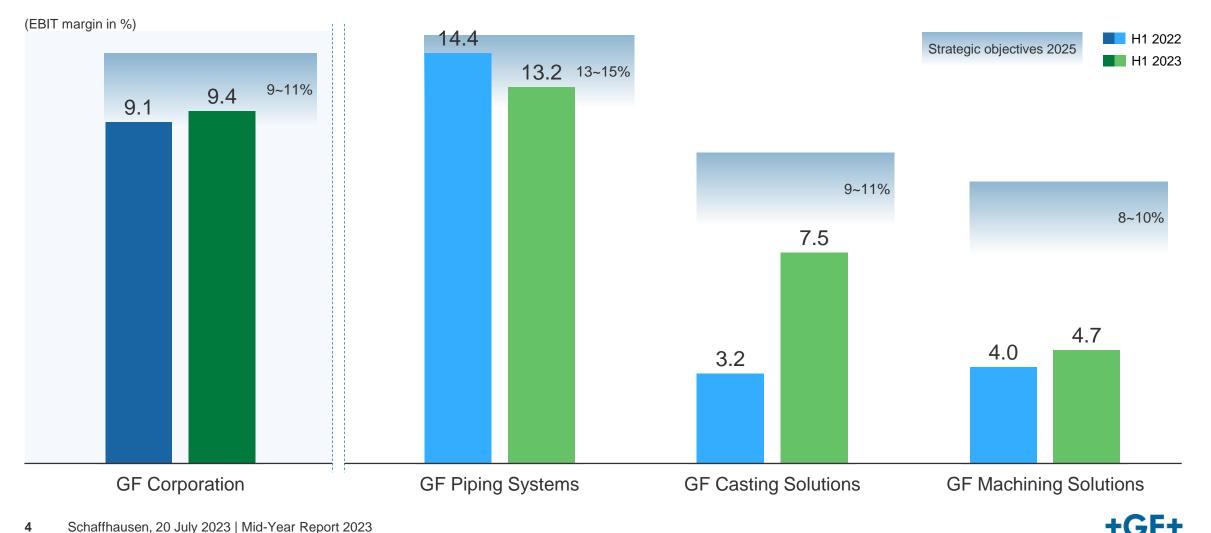
GF Corporation

Solid organic sales growth as a result of strong market positions





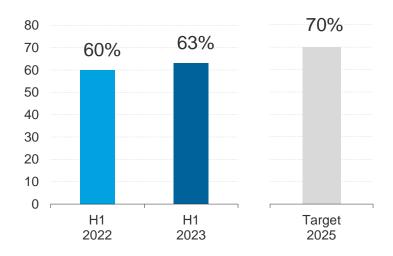
Profitability within strategic corridor – despite material currency headwinds



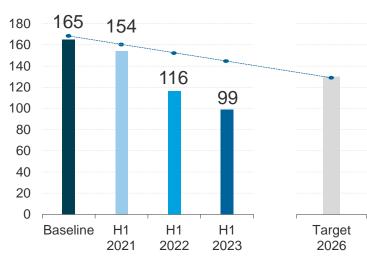
Sustainability targets well on track, CO_2e emissions further reduced by 15%



Sales with social or environmental benefits as % of total sales



CO₂e emissions scope 1 and 2, in 1'000 tonnes







Successful H1 with strong presence in growth markets and segments

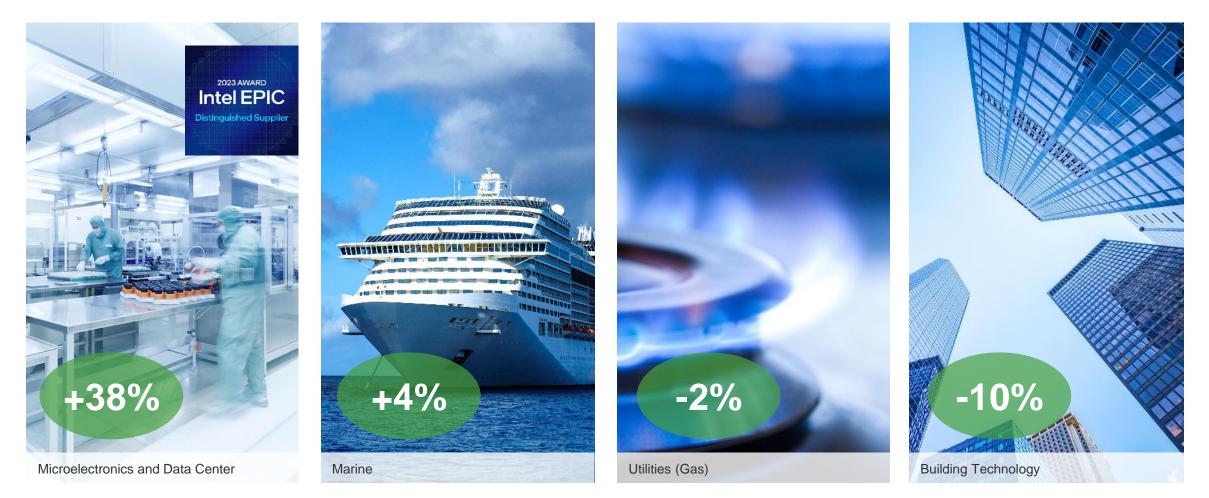
- Sales of CHF 1'065 million, organically +4.2%
- Operating result at CHF 141 million, EBIT margin of 13.2% (2022: 14.4%)
- New sustainable Aquaculture segment with promising demand for piping solutions
- Intel's EPIC Distinguished Supplier Award for the 2nd time; global industrial segments with solid demand
- Recessionary trends worldwide are affecting performance, market slowdown in Building Technology and Utilities (Gas)
- New plant in Yangzhou (China) inaugurated and production at full speed



Aquaculture: Sustainable land-based fish farming



Global industrial segments with solid growth, Utilities and Building Technologies facing headwinds





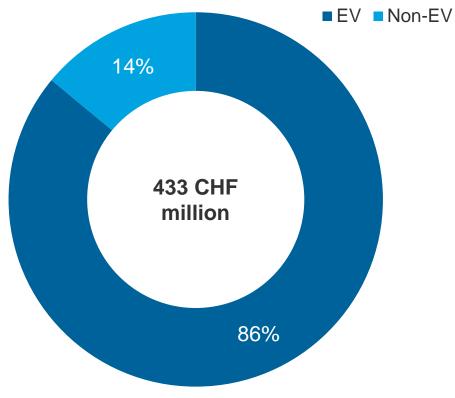
Solid growth in sustainable mobility reaches all-time high

- Sales of CHF 471 million, organically +20%
- Operating result at CHF 35 million, EBIT margin of 7.5% (2022: 3.2%)
- EV sales growth of 31%; HPDC lifetime order intake related to EV's at 86%
- Aerospace (+36%) and IGT (+8%) sales recovered
- EcoVadis gold medal for sustainability performance
- Ramp-up of the factory in Shenyang (China) is progressing according to plan



Innovation strength as key driver for lifetime EV order intake

Lifetime order intake H1 2023 (High Pressure Die Casting)



Total lifetime order intake GF Casting Solutions: CHF 645 million



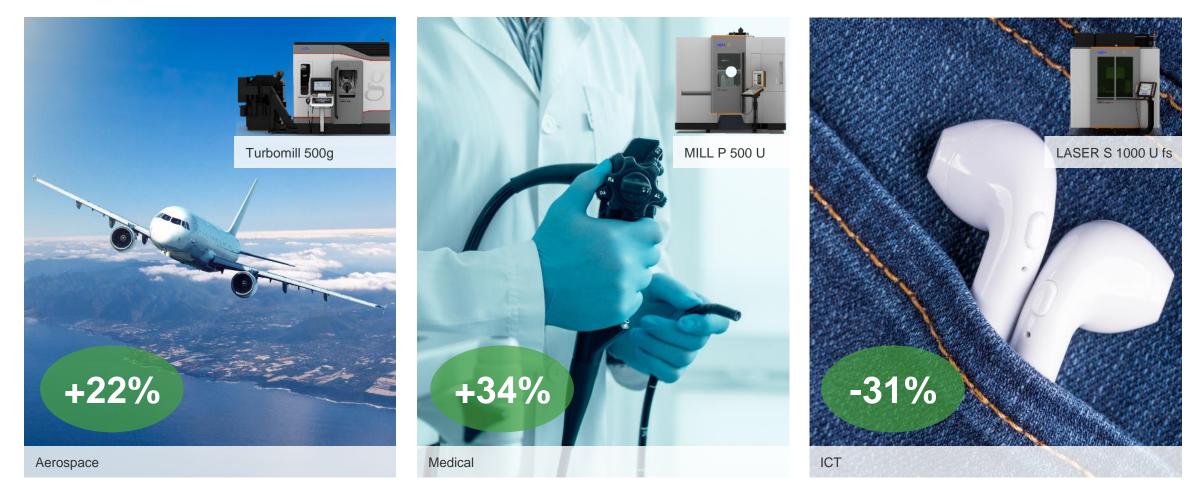
Frank Gensty, Vice President Technology GF Casting Solutions

Solid order intake despite headwinds

- Order intake of CHF 461 million, book-to-bill ratio of 1.1
- Sales of CHF 426 million, organically +3.7%
- Operating result at CHF 20 million, EBIT margin of 4.7% (2022: 4.0%)
- Rebound in aerospace business led to increased sales and strong segment order intake
- Subdued ICT segment, especially in China, due to a lack of consumer product innovations
- Launch of innovative high-performance laser machines and additional functionalities on milling machines open new application opportunities



Aerospace starting to recover, resilient Medical segment with sustainable growth





Consolidated financial statements

Mads Joergensen, CFO



Order intake per division

| (CHF million) | | | | | | |
|------------------------|---------|---------|------------------------------------|------------------------------|--|--|
| | H1 2023 | H1 2022 | $\Delta^{\mathbf{o}}_{\mathbf{z}}$ | /o | | |
| | | | growth | organic growth ¹⁾ | | |
| GF Piping Systems | 986 | 1'246 | -20.9% | -14.0% | | |
| GF Casting Solutions | 480 | 488 | -1.7% | 12.8% | | |
| GF Machining Solutions | 461 | 478 | -3.5% | 1.2% | | |
| GF Corporation | 1'925 | 2'209 | -12.9% | -5.1% | | |

¹⁾ Adjusted for changes in scope of consolidation and at previous year's foreign exchange rates



GF v3.0

Sales per division

| (CHF million) | | | | | | |
|------------------------|---------|---------|--------|---------------------------------|--|--|
| | H1 2023 | H1 2022 | Z | Δ % | | |
| | | | growth | organic growth ^{1) 2)} | | |
| GF Piping Systems | 1'065 | 1'094 | -2.6% | 4.2% | | |
| GF Casting Solutions | 471 | 449 | 5.0% | 20.0% | | |
| GF Machining Solutions | 426 | 431 | -1.0% | 3.7% | | |
| GF Corporation | 1'961 | 1'971 | -0.5% | 7.5% | | |

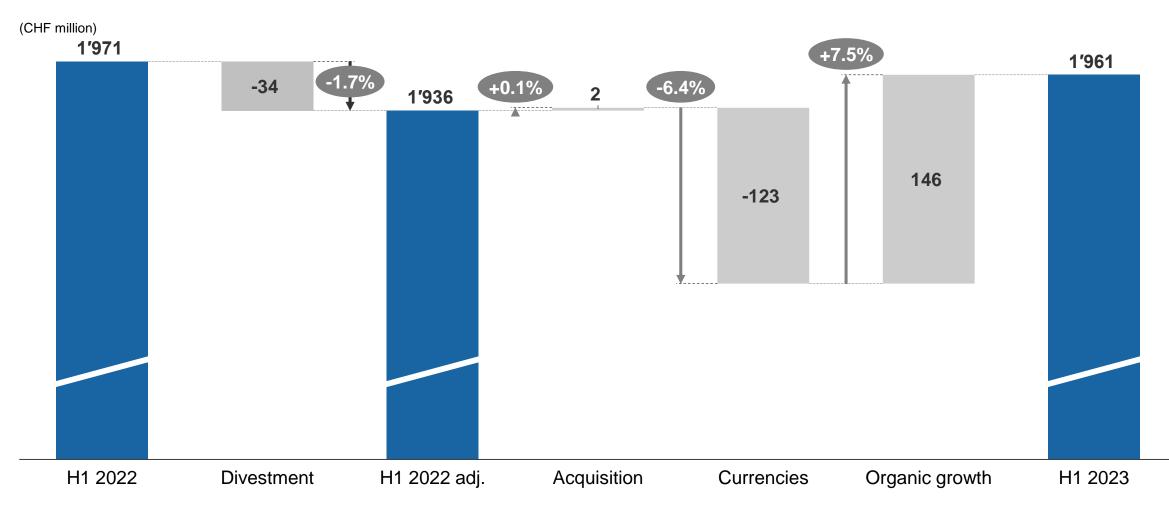
1) Adjusted for changes in scope of consolidation and at previous year's foreign exchange rates

2) Including pricing adjustments in the range of 6-8% for GF Piping Systems, flat pricing for GF Casting Solutions and 3-5% for GF Machining Solutions

GF v3.0



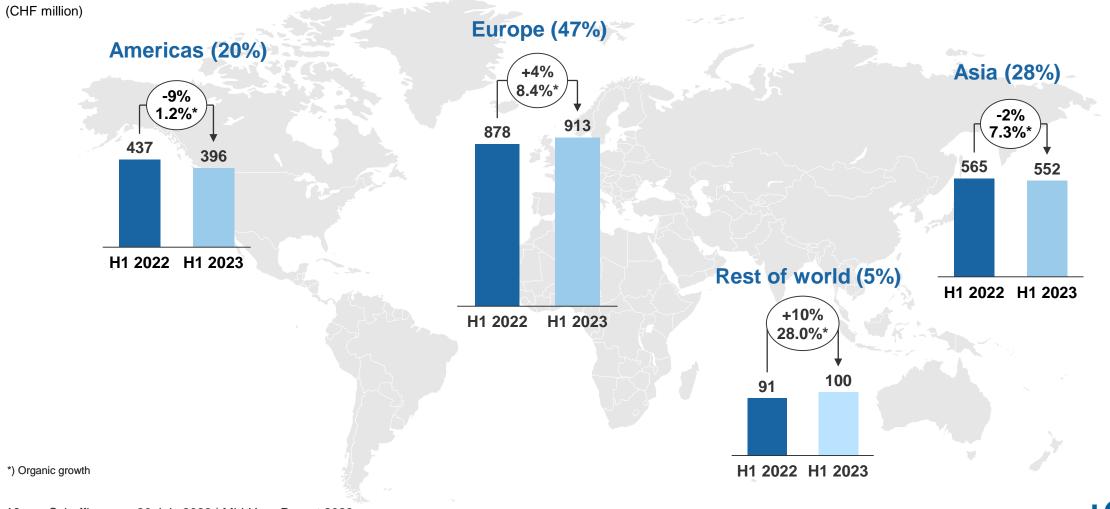
Sales development







Sales per region



+GF+

EBIT and **EBIT** margin per division

| | EBIT CH | EBIT CHF million | | EBIT margin % | | |
|------------------------|---------|------------------|---------|---------------|--|--|
| | H1 2023 | H1 2022 | H1 2023 | H1 2022 | | |
| GF Piping Systems | 141 | 158 | 13.2% | 14.4% | | |
| GF Casting Solutions | 35 | 14 | 7.5% | 3.2% | | |
| GF Machining Solutions | 20 | 17 | 4.7% | 4.0% | | |
| GF Corporation | 184 | 179 | 9.4% | 9.1% | | |

Currency effects on sales and EBIT in June 2023

| (CHF million) | | | | | | | | |
|------------------------|-------|------|--------------|---------|---------|--------|-------|------|
| Per division | Sales | EBIT | Per currency | Average | e rates | | Sales | EBIT |
| | | | | H1 2023 | H1 2022 | Δ | | |
| | | | EUR | 0.986 | 1.032 | -4.5% | -31 | -8 |
| | | | USD | 0.912 | 0.944 | -3.4% | -5 | -9 |
| GF Piping Systems | -75 | -24 | CNY | 0.132 | 0.146 | -9.6% | -40 | -6 |
| GF Casting Solutions | -26 | -3 | TRY | 0.046 | 0.064 | -27.6% | -15 | -1 |
| GF Machining Solutions | -22 | -1 | Others | | | | -32 | -3 |
| GF Corporation* | -123 | -27 | Total | | | | -123 | -27 |

*EBIT incl. Corp. Management



Income statement

| CHF million) | H1 2023 | H1 2022 | Δ% |
|---|---------|---------|-------|
| | | | |
| Sales | 1'961 | 1'971 | -0.5 |
| Gross value added | 793 | 765 | 3.7 |
| Personnel expenses | -555 | -525 | 5.7 |
| EBITDA | 239 | 240 | -0.7 |
| Depreciation, amortization | -55 | -61 | -10.1 |
| Operating result (EBIT) | 184 | 179 | 2.6 |
| Return on sales (EBIT margin) in % | 9.4 | 9.1 | |
| Financial result & share of results of associates | -20 | -18 | 7.6 |
| Non-operating result | -1 | -1 | |
| Income taxes | -36 | -34 | 6.8 |
| Net profit | 128 | 126 | 1.0 |
| Net profit minority interests | 5 | 1 | |
| Net profit shareholders GF | 123 | 125 | -2.2 |
| Earnings per share in CHF | 1.50 | 1.53 | |



GF v3.0

20

Balance sheet: assets

| (CHF million) | | | | |
|--|---------|-----|-------|-----|
| | H1 2023 | % | 2022 | % |
| Cash, cash equivalents / marketable securities | 617 | | 894 | |
| Trade accounts receivable | 707 | | 660 | |
| Inventories | 867 | | 833 | |
| Other current assets | 115 | | 102 | |
| Current assets | 2'305 | 64 | 2'489 | 67 |
| Property, plant, and equipment / investment properties | 972 | | 966 | |
| Intangible assets | 34 | | 36 | |
| Other non-current assets | 263 | | 207 | |
| Non-current assets | 1'270 | 36 | 1'209 | 33 |
| Assets | 3'575 | 100 | 3'698 | 100 |

Balance sheet: liabilities and equity

| H1 2023 | % | 2022 | % |
|---------|--|--|---|
| 503 | | 563 | |
| 628 | | 639 | |
| 832 | | 840 | |
| 1'963 | 55 | 2'042 | 55 |
| 30 | | 30 | |
| -3 | | -8 | |
| 1'533 | | 1'579 | |
| 53 | | 54 | |
| 1'612 | 45 | 1'656 | 45 |
| 3'575 | 100 | 3'698 | 100 |
| - | 503 628 832 1'963 30 -3 1'533 53 1'612 | 503 628 832 1'963 55 30 -3 1'533 53 1'612 45 | 503 563 628 639 832 840 1'963 55 2'042 30 30 -3 -8 1'533 1'579 53 54 1'612 45 |





Free cash flow

| | H1 2023 | H1 2022 |
|--|---------|---------|
| EBITDA | 239 | 240 |
| Changes in net working capital | -165 | -276 |
| Income taxes / interest paid | -51 | -40 |
| Other changes | 10 | 46 |
| Cash flow from operating activities | 33 | -30 |
| Additions to property, plant, and equipment | -90 | -68 |
| Cash flow from acquisitions / divestments | -8 | 61 |
| Acquisition of Uponor shares | -57 | |
| Other additions / disposals, net | -9 | 0 |
| Cash flow from investing activities | -164 | -7 |
| Free cash flow | -131 | -37 |
| Free cash flow before acquisitions / divestments | -66 | -98 |

Key figures at a glance

| | H1 2023 | H1 2022 |
|--------------------------------------|---------|---------|
| Net debt in CHF million | 108 | 52 |
| Net debt / EBITDA (multiple) | 0.21x | 0.12x |
| Equity ratio in % | 45.1 | 41.8 |
| ROIC in % GF Corporation | 21.7 | 19.8 |
| GF Piping Systems | 30.2 | 35.6 |
| GF Casting Solutions | 18.6 | 5.7 |
| GF Machining Solutions | 15.7 | 16.0 |
| Return on equity in % | 15.6 | 16.6 |
| Earnings per share in CHF | 1.50 | 1.53 |
| Number of employees (incl. trainees) | 15'464 | 14'957 |

Outlook

Andreas Müller, CEO



Public tender offer for Uponor with positive reaction from capital market, customers and employees

Becoming a global leader in sustainable Water and Flow Solutions to accelerate the implementation of GF Piping Systems' Strategy 2025

5.7% shares purchased, resulting in a combined projected shareholding in Uponor of 42.6% – initial tender period ends 1 September 2023 (preliminary)

Expiration of U.S. Hart-Scott-Rodino waiting period occurred on 18 July 2023



Outlook 2023

GF Piping Systems

- Industrial segments sustain its good momentum globally
- Recessionary trends in the construction industry
- Utilities (Gas) in Europe facing headwinds

GF Casting Solutions

- Good position in the e-vehicle segment
- Recovery in the aerospace segment

GF Machining Solutions

- Recovery in the aerospace industry, resilient Medical segment with good prospects
- ICT markets are subdued, especially in China

Organic growth expected in line with Strategy 2025 Profitability in the strategic corridor 2025 (EBIT margin 9–11%)







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