

+GF+

Weatherproof+



Agenda



**Sebastian
Bondestam**

Head of Business Unit
Infrastructure



Dr. Jan Nopper

CEO VAG Group

- 1 Infrastructure Flow Solutions
Strategy 2030**
- 2 Solving water imbalance with
complete system Solutions**

+ Infrastructure Flow Solutions Strategy 2030

We drove growth and strengthened our position through strategic expansion ...



Successful global footprint expansion



Effective integration of Uponor Infra Business



Profitable growth in specialized markets (Repair couplers, Gas US)

... and we focus on transforming from components to complete solutions



Integration of VAG to become solutions provider



Expanding in industrial infrastructure segment



Strengthening end customer and contractor engagement

Strategy 2030 focuses on delivering integrated system solutions with enhanced customer management



Maximize the core business

- US: Grow the **gas meter** business and **VAG** synergies
- Europe: Expand **couplers** and **repair** business
- Asia: Focus on **new energy** and **VAG**



Grow with new opportunities

- Move towards **industrial infrastructure** solutions
- Drive strategic growth with **metal valve portfolio**
- Expand regionally in **stormwater** and **potable water** offerings



Lead with innovative solutions

- Strong focus on **repair** and **jointing** solutions
- **Digitally enabled** products



Foster a “One GF” performance culture

- Empowering **customer-facing teams** with **global alignment**
- Driving cross-divisional **channel synergies**

+ Solving water imbalance with complete system solutions

Excess water strains our critical infrastructure ...

~100%

higher frequency of heavy rainfall events than 20 years ago



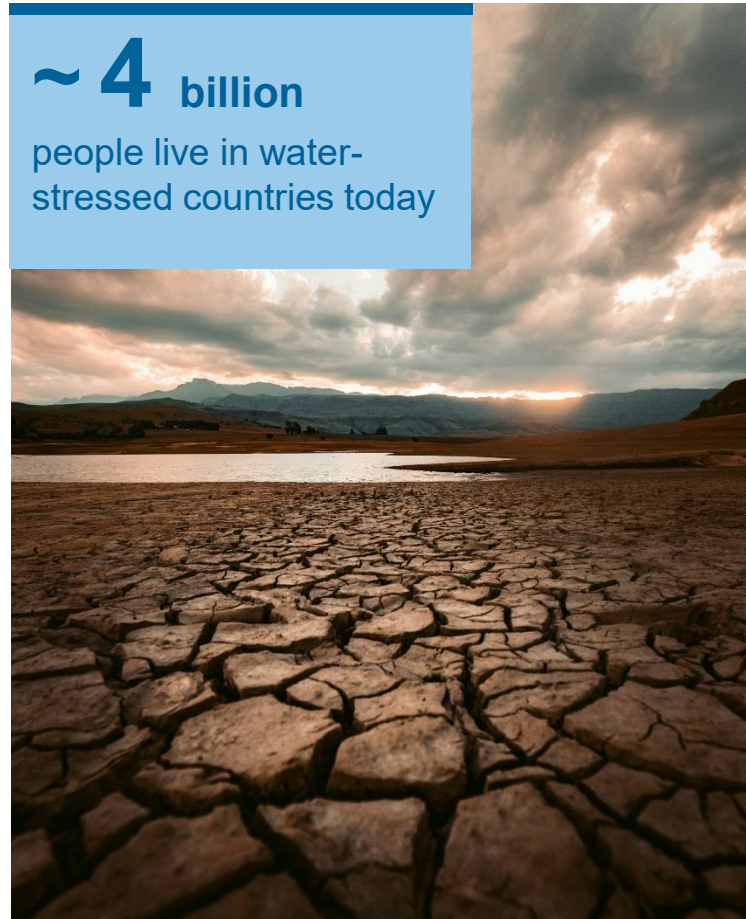
~850 billion

gallons of untreated sewage and stormwater are discharged by combined sewer overflows



Sources: 1: In Germany according to [Umweltbundesamt](#), 2: In U.S according to [EPA](#).

... but we also see too little water in the world



Source: 1: In 2025 according [United Nations Statistics](#) 2: European Commission – [Water Resilience Strategy](#), 3: [Water Europe](#) Socio-Economic Study 2024

With the recent strategic acquisitions we are ready to tackle such water stress with complete solutions



Resilient Urban Water Supply



Management of Stormwater

Water network renewal necessitate adaptation to mixed material system

Mixed-material systems are standard in infrastructure



Legacy Systems

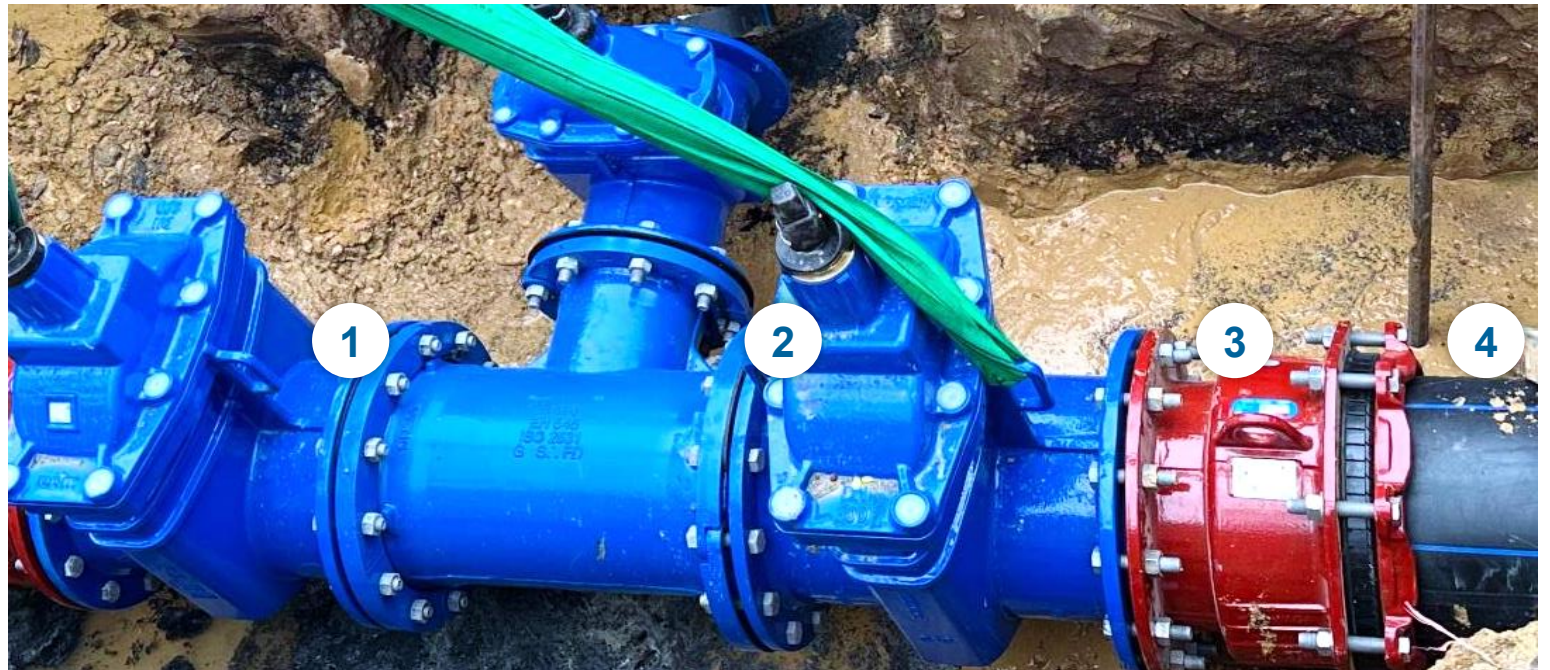


Conservatism



Standards & codes

With the new VAG offering, GF unlocks the potential for complete solutions



1

Flange connection

2

Gate valve

3

Restraint coupler

4

HDPE pipe

VAG leverages over 150 years of experience in water technology ...



Water Distribution



Wastewater



Industry



Dam & Hydro

... and we can generate synergies, shown by early customer success within the first month



First customer success already achieved:

GF Switzerland, Brazil and Finland delivering first projects with VAG valves.

◀ First VAG DN400 gate valves leaving our warehouse in Schaffhausen to project in Switzerland.

Heavy rains are no longer rare



**We deliver integrated stormwater management –
from design to installation**

+ Customer success in stormwater solutions for Hyperscale Data Centers



We advance to prefabricated solutions ready to install and integrate

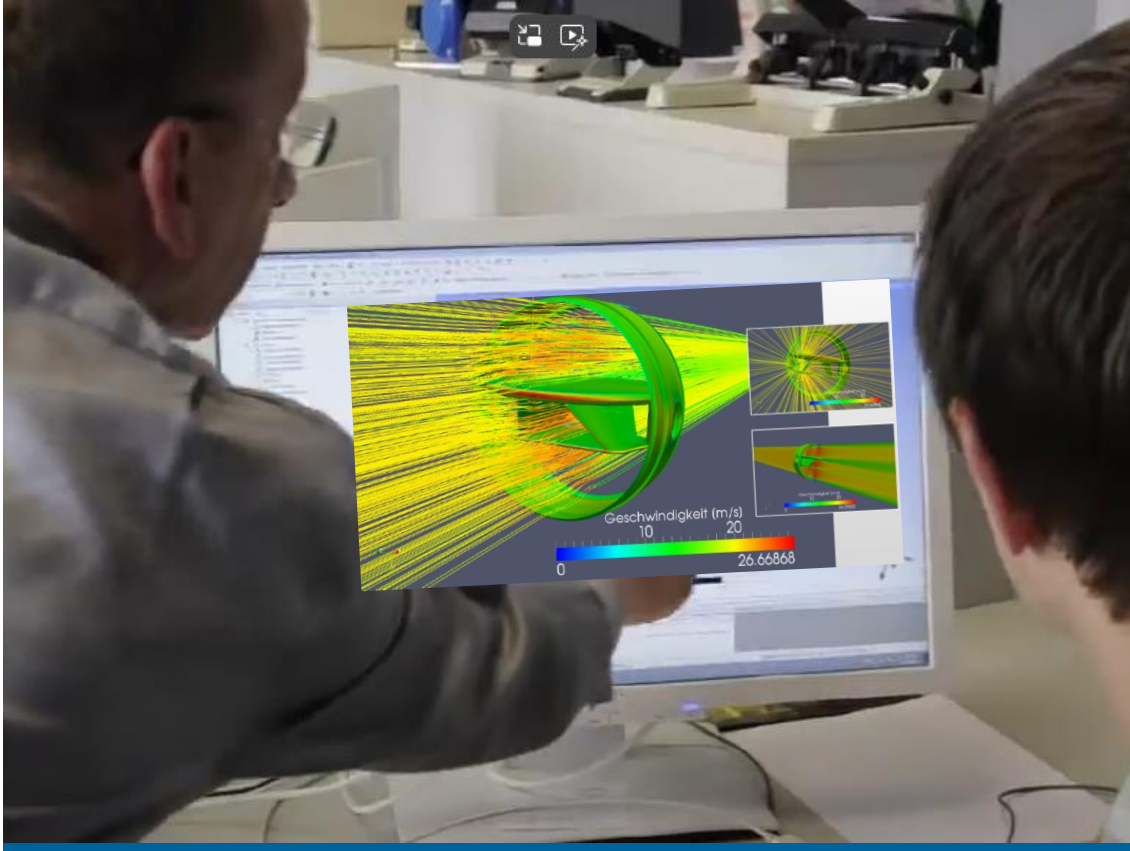


1: Customer reference [Constanta](#), Romania



- **+** Up to 40% water saving ¹
- **+** Burst prevention by smart control
- **+** Superior efficiency in repair and maintenance

... and with the top-tier services in-house



Engineered with world-class application expertise



Prefabricated and integrated for efficient installation



Q&A